

BW Energy

Investor presentation



January 2026

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BW Energy at a glance

Fast-growing pure-play E&P independent

Operations in Gabon, Brazil and Namibia

Established in 2016, listed on Oslo Børs in 2020

Top 5 owners

BW Energy Holdings Limited	76.47%
Cobas Asset Management SGIC S.A	8.73%
Fidelity International (FIL)	1.74%
Carl K. Arnet	1.53%
Vanguard	0.96%

Production 2025¹

~30 kbopd

Market cap²

\$ ~1.2bn

Employees

500

EBITDA LTM Q3 25

\$519m

Investment proposition

Diversified asset base
with material reserves

>600 mmboe
Reserves and resources¹

Industry-leading growth
in offshore oil and gas

~90 kbopd by end-2028
From 30 kbopd in 2025

Capital efficient
development model

>30% IRR
Average portfolio at USD 60 Brent²

Strong financial
foundation

0.9x
NIBD/EBITDA ratio³

4

- 1) 2P+2C Including Bourdon discovery in March 2025 in Dussafu licence, Management estimate
- 2) Current base case rate of return for all development projects: Maromba, Mabomo Phase 2 and Golfinho Boost
- 3) Net interest-bearing debt divided by last 12-months EBITDA at 30 June 2025

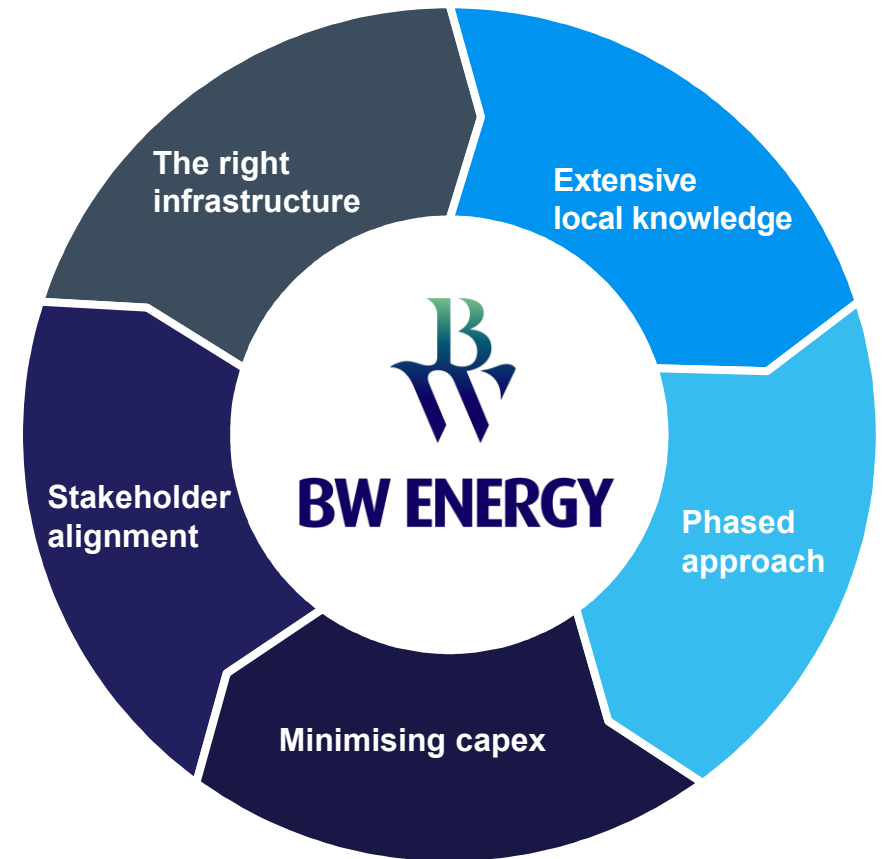


Creating value by solving the traditional E&P challenge

Strategic approach

- Capitalising on opportunities where other E&P companies fail to deliver profitable solutions under the traditional development model
- Employing an infrastructure-led development strategy, to unlock the potential of both brownfield production and greenfield discoveries
- Minimising lead times from investment decision to cash generation reduces capital exposure and project risk, and delivers strong returns
- In the "sweet spot" of size, experience and financial capabilities

Creating the right opportunity



Converting proven barrels into profitable ones

Leveraging existing energy infrastructure for phased, fast-track developments with lower cost and reduced environmental footprint

Growth focused



Establish a robust production base and focus on operational performance

Growth through existing high-quality, operated portfolio

Develop low-cost barrels to create value

Green- and brownfield development



Execute developments independently leveraging in-house expertise and global operation experience

Converting low-risk proven undeveloped reserves to production

Minimise upfront capital through phased development

Cost advantage relative to brownfield acquisition

Repurposing existing infrastructures



Proven track record of efficient greenfield development repurposing existing infrastructures

Shorter lead time and accelerated schedule to first oil

Significant GHG reduction relative to new-build

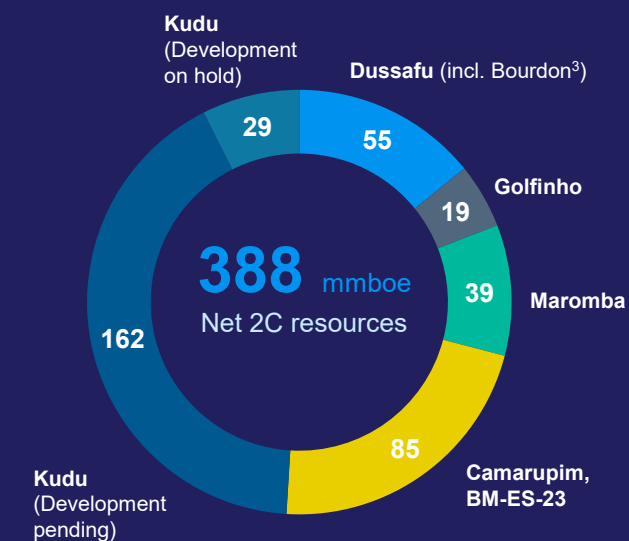
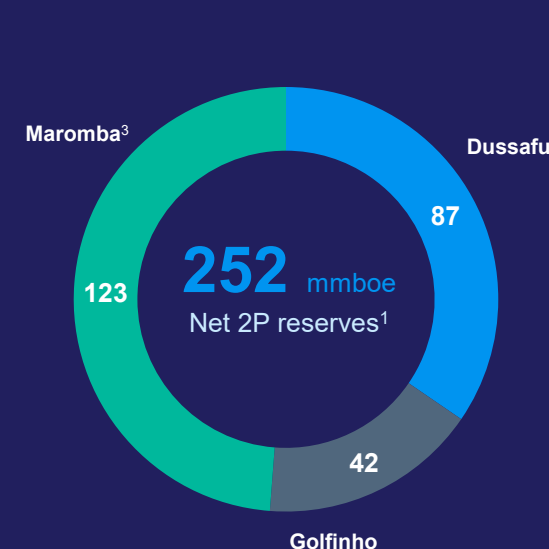
Operated portfolio in global high-potential basins

11
Shallow and deep-water
licences in Africa and Brazil¹

3
Projects in execution
developing 149 mmboe²

293%
2024 Reserve replacement ratio³

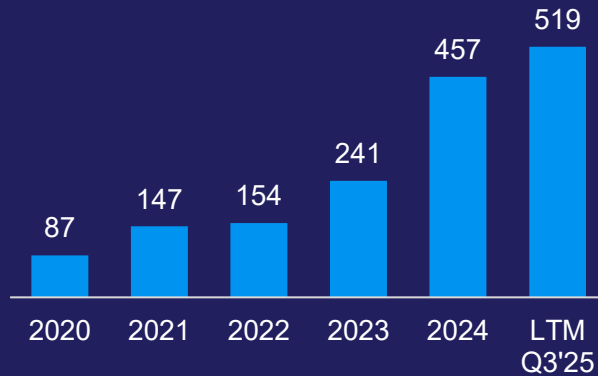
640 mmboe
Net 2P reserves + 2C resources⁴



Strong financial performance

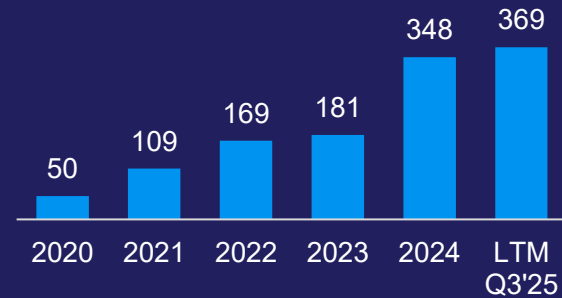
EBITDA

USD million



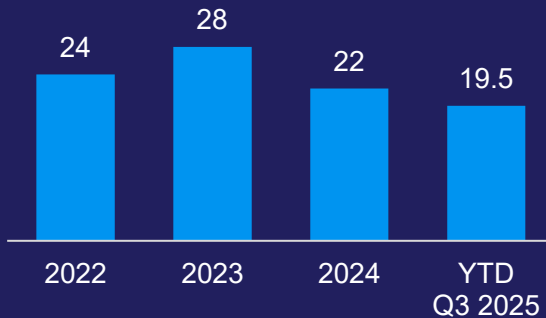
Operating cash flow

USD million



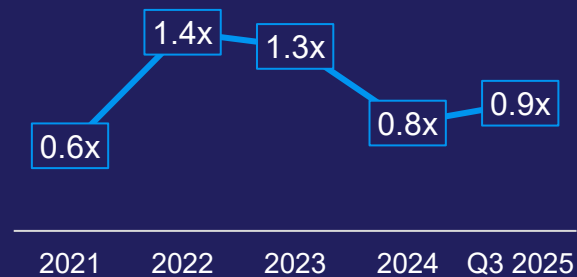
Unit OPEX¹

USD/bbl



NIBD to EBITDA LTM

USD million



Operational performance

Q3 2025

- Dussafu production availability at 80%, impacted by three weeks of planned annual maintenance
- Golfinho production availability at 92%
- Five weeks of annual maintenance on Golfinho in Q4
- 2025 guidance maintained

YTD 2025 production

8.5 mmbbls

31.5 kbopd

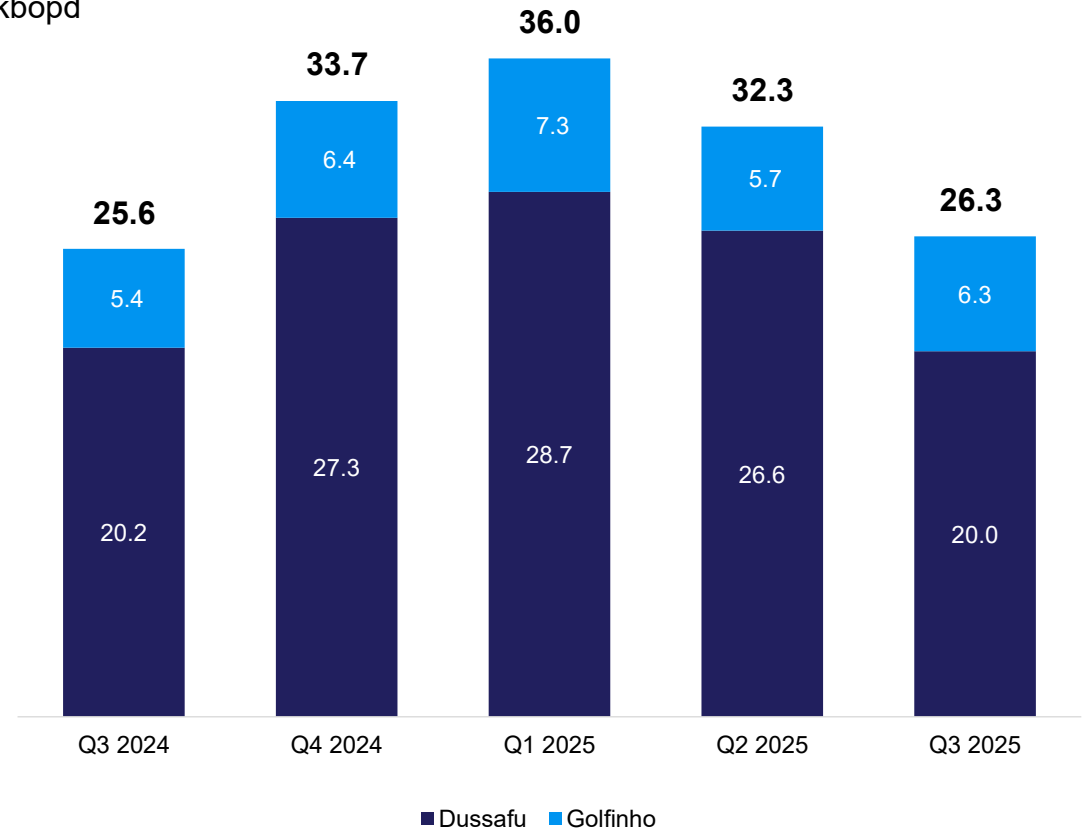
2025 guidance

11-12 mmbbls









30-32 kbopd

Net production

kbopd



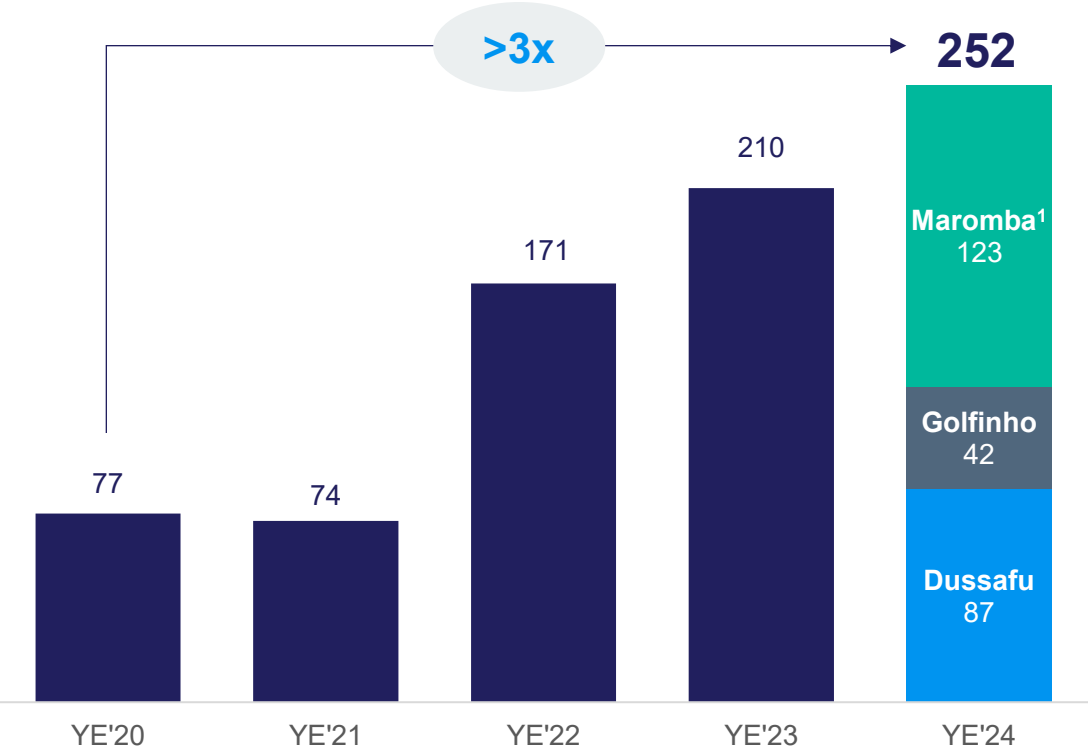
Development plan in high-value growth projects

Asset	2P reserves (mmboe)	2025	2026	2027	2028	Details	FID	IRR ¹
Dussafu	14		MaBoMo phase 2 			2 Hibiscus appraisals followed by 4 development wells	In execution	>50%
Golfinho	12		Golfinho Boost 			Convert gas-lift wells to seabed ESP, baseline production protection and increase, opex reduction	Apr 2025	>30%
Maromba	123			Maromba 		Total 12 producers with 6 wells in each phase, targeting Maastrichtian as the main reservoir	May 2025	>30%
Kudu	Appraisal	Kharas 				Kharas-1 well spudded in September, appraising potential in Kudu shallow-water license offshore Namibia	One well Q4 2025	-
Bourdon discovery in Dussafu being matured towards FID							Shortly upcoming	-

Track record of expanding a high-quality resource portfolio

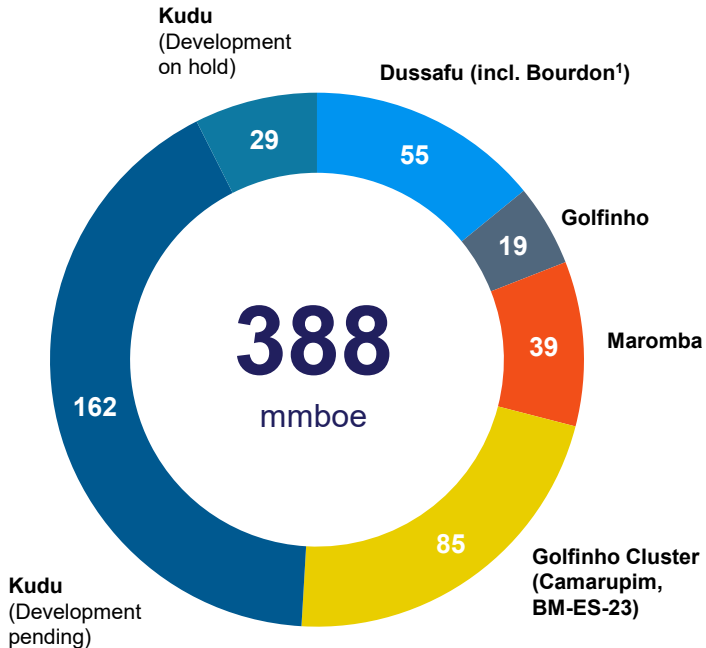
Consistently growing reserve base...

Net 2P reserves (mmboe)



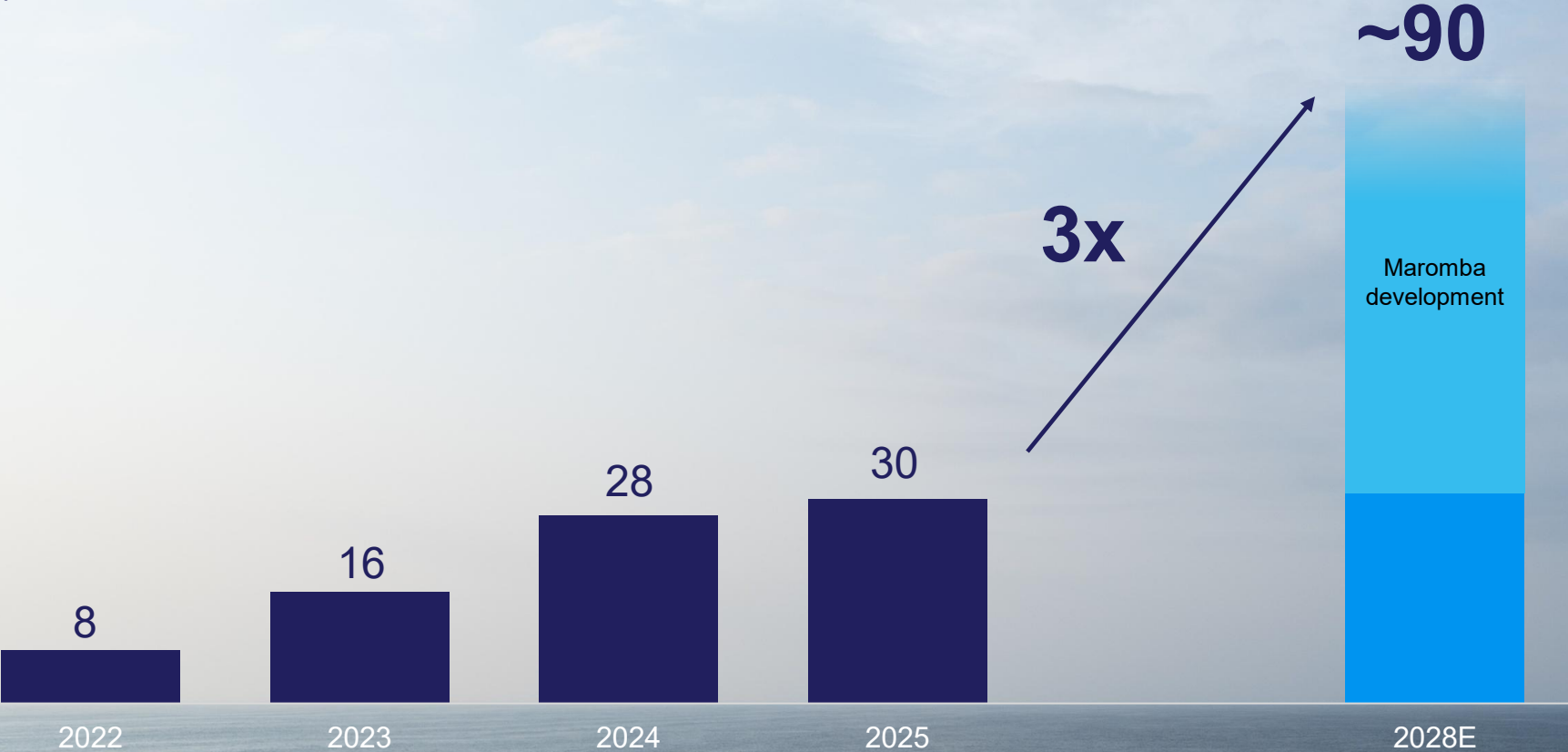
...with >150% yet to be developed

Net 2C resources (mmboe)



On track to deliver industry-leading growth

Net production outlook
kbopd



Strong heritage



Part of BW Group – a highly supportive long-term owner

>70 years

of maritime and offshore

>450 vessels

owned and controlled across BW

7 listed companies

NYSE and Oslo Stock Exchange

USD >10bn

total market cap of listed BW Group companies

76.49%

ownership in BW Energy through BWE Holdings following latest share acquisition in September 2024



Zero-harm objective for people and environment

Safe operations

1.5

TRIR H1 2025¹

0.4

LTIR H1 2025¹

>2 years

Without LTI on FPSO
Cidade Vitoria (Golfinho)

>1000 days

Without LTI on
MaBoMo WHP (Dussafu)

Resource-efficient phased development strategy

- Reusing existing offshore assets to produce from already proven reservoirs
- **70-80% lower GHG** emissions from redeployment of exist FPSO vs. newbuild²
- Supporting local communities across global operations

Minimising impact
to environment

Working for
local society

Sound
governance



Gabon

Producing
Dussafu

In development
MaBoMo phase 2

Pre-FID
Bourdon



Dussafu: BW Energy's core strategy in practice



Net production¹
25 kbopd
YTD Q3 2025

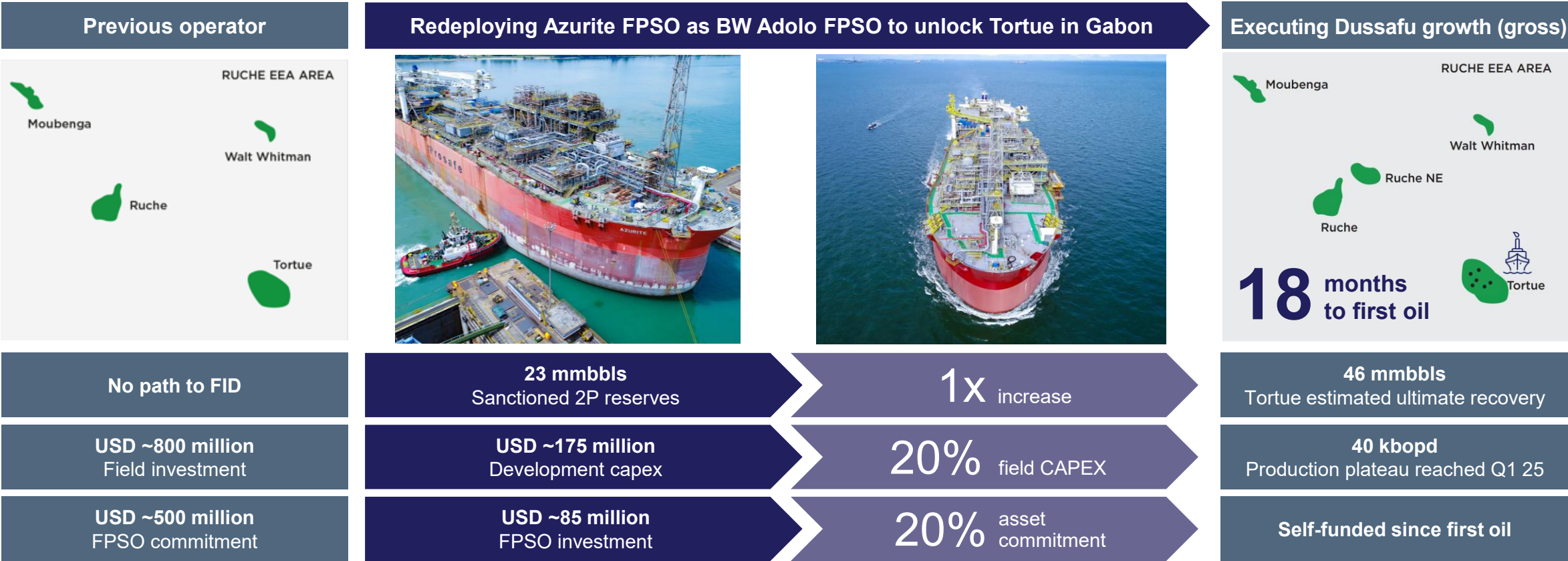
Production availability
93%
YTD Q3 2025

Operating costs
13 USD/bbl
YTD Q3 2025

Net 2P + 2C recoverable²
123 mmbbls

Strategy proven at Dussafu

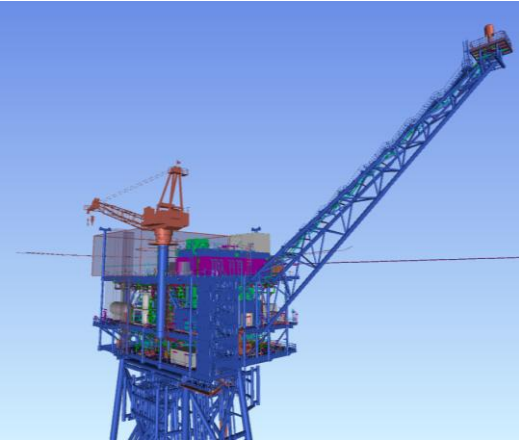
One of the fastest-ever FPSO greenfield developments enabled through repurposed infrastructure



Proven approach, extended application

Low-cost jack-up repurposing unlocking additional reserves at Hibiscus

Newbuild WHP Concept



9-slot WHP

USD 280 million
WHP CAPEX

21-months
Schedule to sail away

BWE converting jack-up rig to serve as production facility



12-slot MOPU

USD 180 million
JU conversion CAPEX

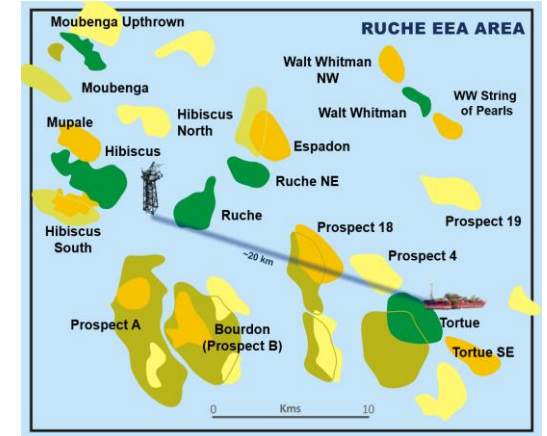
18-months
Schedule to sail away

1/3 x more well slots

\$100 million less relative to newbuild

6/7 x schedule

Executing Hibiscus/Ruche



154 mmbbl¹
Current gross 2P + produced

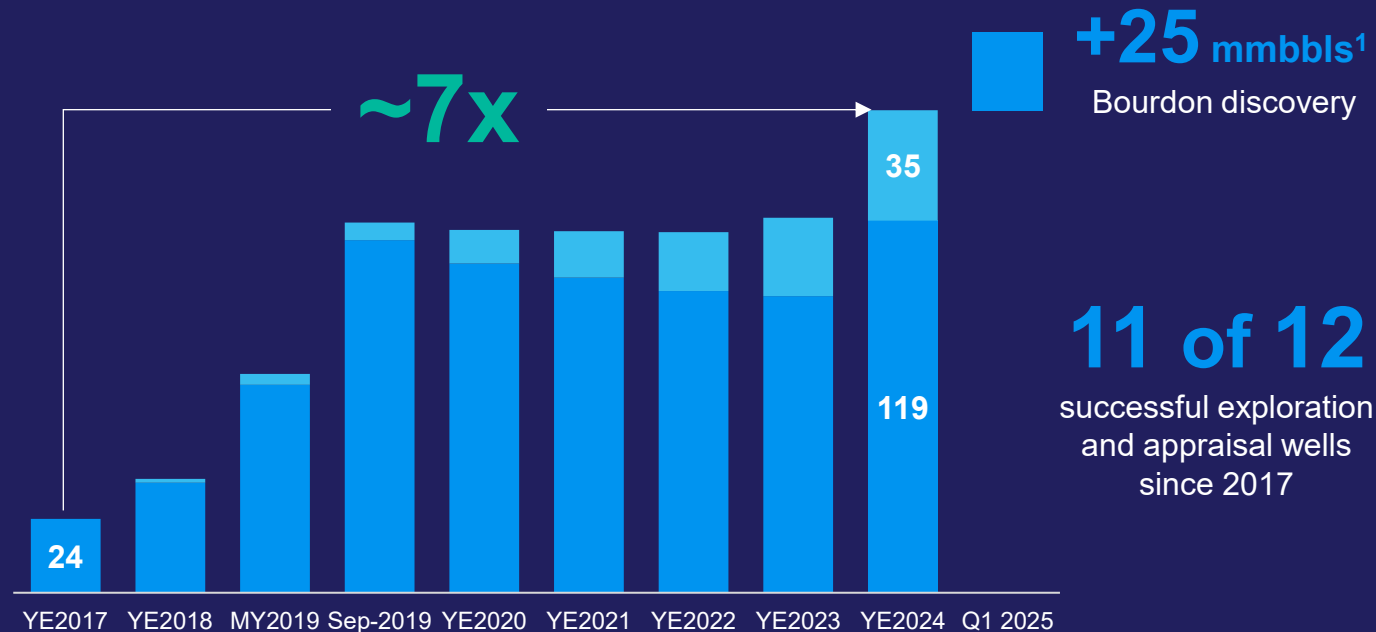
FPSO + production unit – two fields

Self-funded with ~USD 450 million
Operating cash flow (LTM)

Infrastructure-led appraisal at Dussafu

Resource development since inception

■ 2P reserves ■ Cumulative production



New projects in and near execution

MaBoMo Phase 2 – 19 mmbbls¹

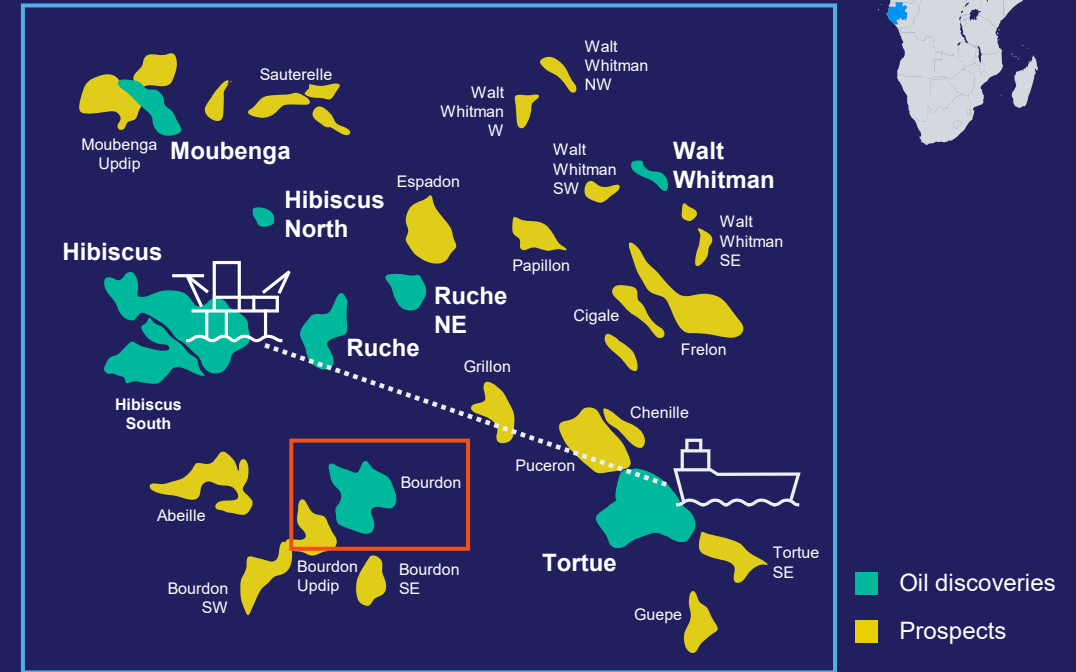
- 4 new wells planned from Q2 2026
- First oil expected late 2026
- USD ~180 million investment¹
- >50% IRR at USD 60 Brent

Bourdon – 25 mmbbls¹

- Maturing Q1 2025 discovery to FID²
- Development cluster using *MaBoMo* blueprint
- Initial 4 producing wells

Bourdon latest discovery in a prolific license

- Adds ~2 years of reserve replacement on the license and will contribute to a material extension of plateau production
- Good reservoir and fluid quality confirmed by two penetrations
- Estimated ~56 mmbo in place, of which ~25 mmbo recoverable¹
 - Not included in 2024 Statement of Reserves
- Planned deployment of *MaBoMo* sister-rig *Jasmine* with four initial producing wells

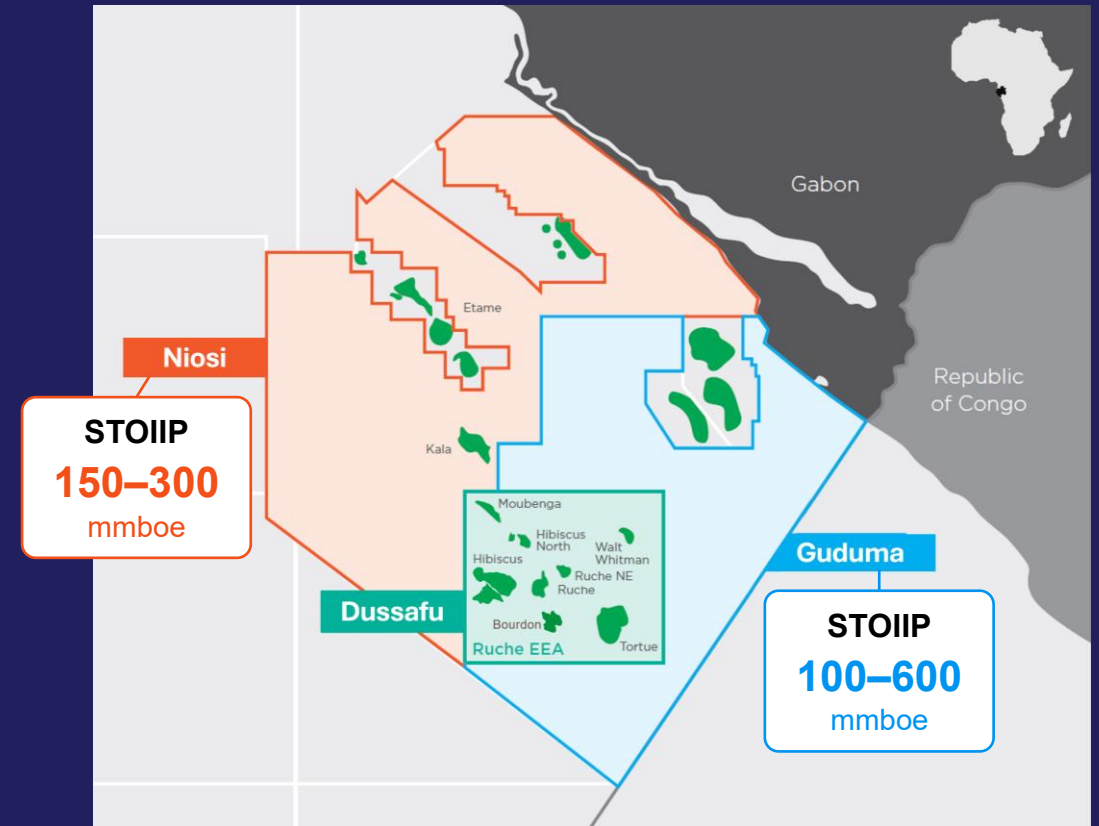


Field facts Dussafu licence

BW Energy working interest	73.5% (operator)
License partners	Panoro Energy (17.5%) Gabon Oil Company (9.0%)
Net 2P reserves	87.1 mmboe
Net 2C resources	36.3 mmboe
Acquired	2016
Production start	2018
License area	850 km ²
Average water depth	116 meters

Large potential in adjacent Guduma and Niosi licenses

- Exploration blocks acquired in October 2024 with BW Energy as operator and 37.5% working interest
- Combined surface area of 4,918 km² and adjacent to Dussafu Marin and Etame producing areas
- Prospectivity similar to Dussafu reservoirs
- Most of acreage within tie-back distance to existing infrastructure, enabling fast-track, low-cost development of future discoveries
- Potential to replicate Dussafu development success
- Planning underway for seismic data acquisition



Brazil

Producing

Golfinho

In development

Maromba

Golfinho Boost

Pre-FID

Golfinho Cluster



Golfinho: Establishing foothold for optimising and derisking growth in Brazil

Net production¹

~6.4 kbbbl/day

YTD 2025

Production availability

84%

YTD 2025

2P reserves + 2C resources¹

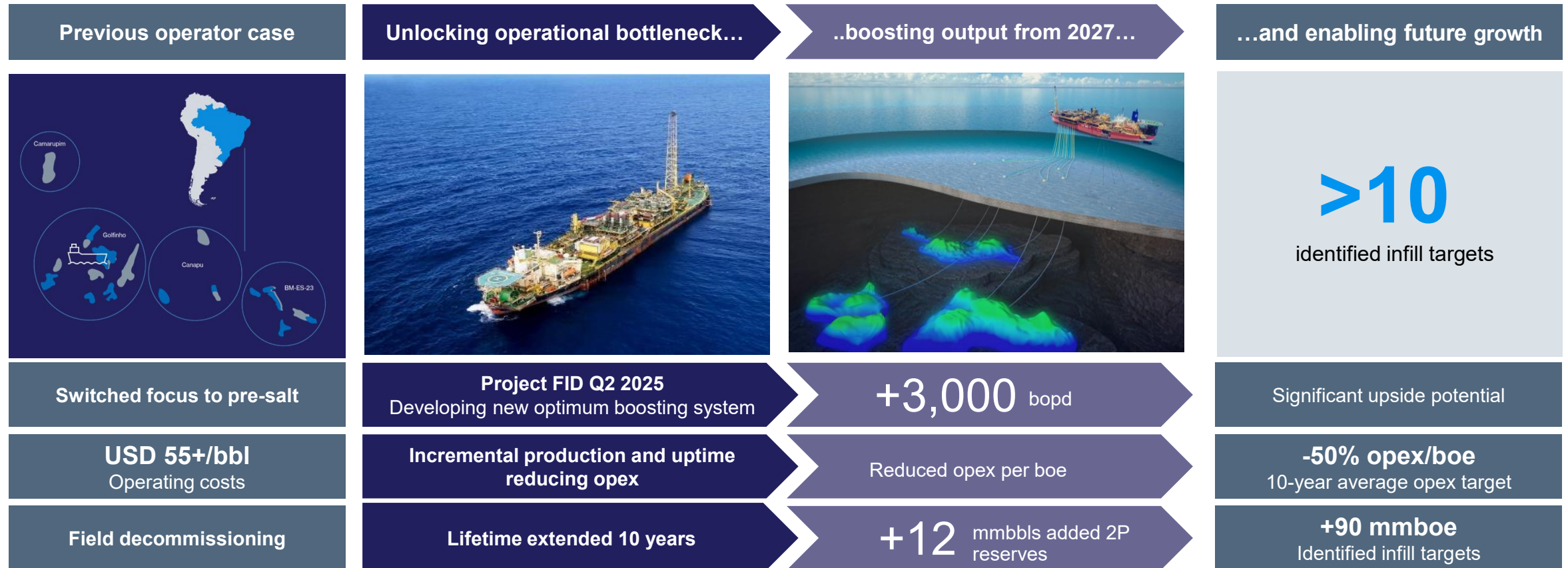
146 mmboe

BW Energy operated

100% WI

Strategy expanded to brownfield at Golfinho

Utilising distinct company capabilities, turning field from cease of production to growth outlook



Golfinho development plan

TRANSITION PHASE (Completed)



Completed production takeover from Golfinho field



FPSO *Cidade de Vitoria* operation transition



In-country team with extensive operating experience in offshore Brazil



Synergies with Maromba and future development in Golfinho cluster

OPTIMISATION PHASE (Current)

Optimisation of current production reliability and capacity

+3,000 bbls/d production

- Maximise production potential by installing ESPs to wells on gas lift
- Improved uptime by reducing reliance on gas lift compressor

Operating expense reduction initiatives

- Several capital programs on-going to reduce OPEX
- Regional tax benefit approved – 75% reduction on corporate income tax

PROJECT PHASE (Next)

Golfinho

- 6 infill oil and gas wells in proven reservoirs
- Enable gas export and eliminate gas import
- Multiple other infill oil well targets being matured
- Material exploration upsides being matured

Camarupim

- 6-years gas and condensate production history
- Currently shut-in
- Reinstate production through 1 well tie-back to FPSO

BM-ES-23

- Proven reservoirs with 6 oil and gas discoveries
- Currently evaluate the strategy for initial field development plan and announcement of declaration of commerciality
- Base case – 2 wells and long subsea tie-back to FPSO
- Additional satellite discovered gas and outboard gas discoveries exist for future phasing

Golfinho Boost project underway

- FID April 2025
- Incremental production and uptime increase and OPEX reductions
- First oil targeted H1 2027
- CAPEX-efficient project
- Attractive risk reward

Incremental reserves

12 mmbbls¹

CAPEX

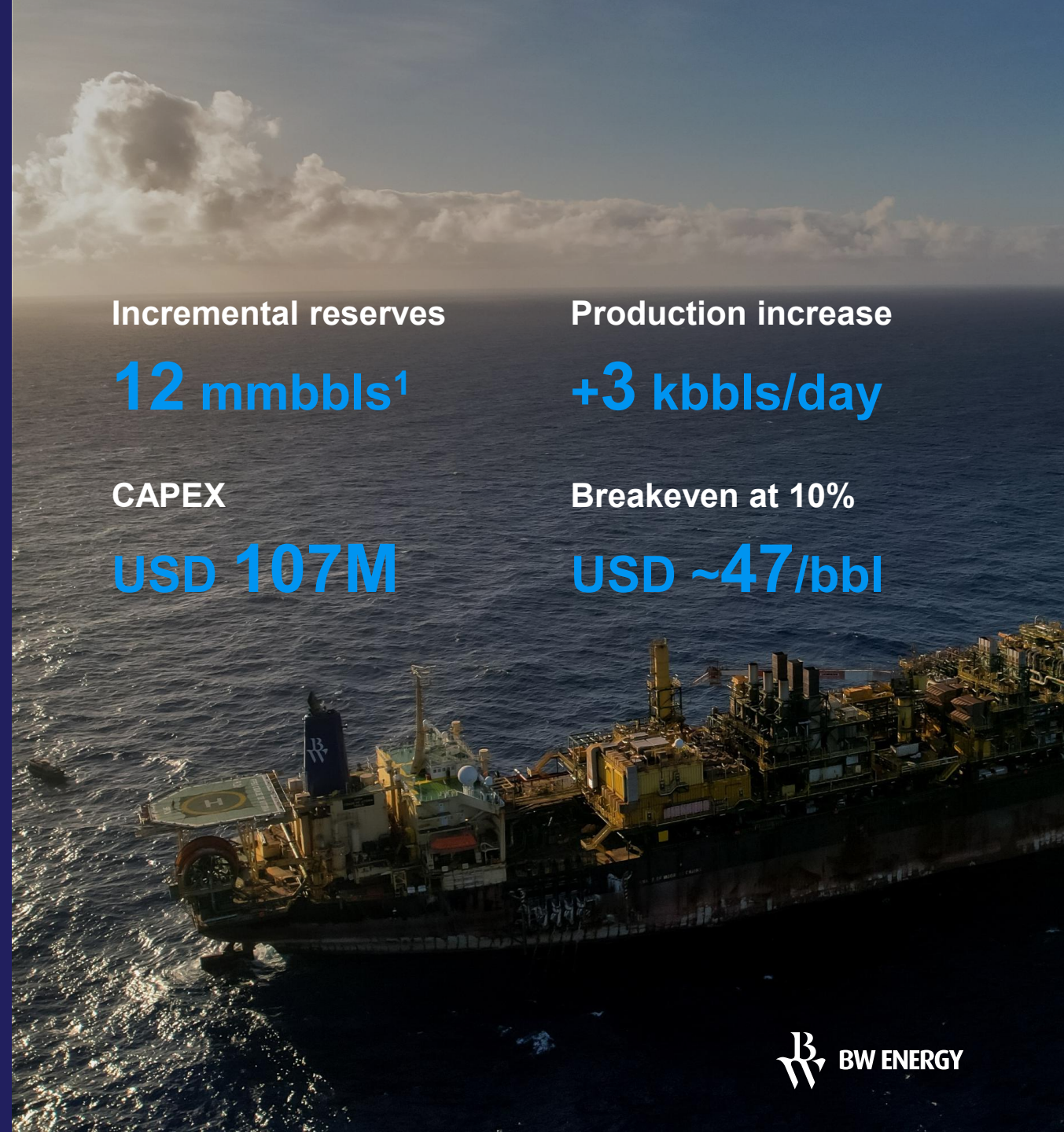
USD 107M

Production increase

+3 kbbbls/day

Breakeven at 10%

USD ~47/bbl



Maromba: Lifting the company to the next level

Replicating the proven Dussafu development blueprint



Jack-up rig acquired to
convert to wellhead
platform



FPSO refurbishment
ongoing

Plateau production target

60 kbopd

First oil by end-2027

2P reserves¹

123 mmboe

Operating costs

<USD 10/bbl

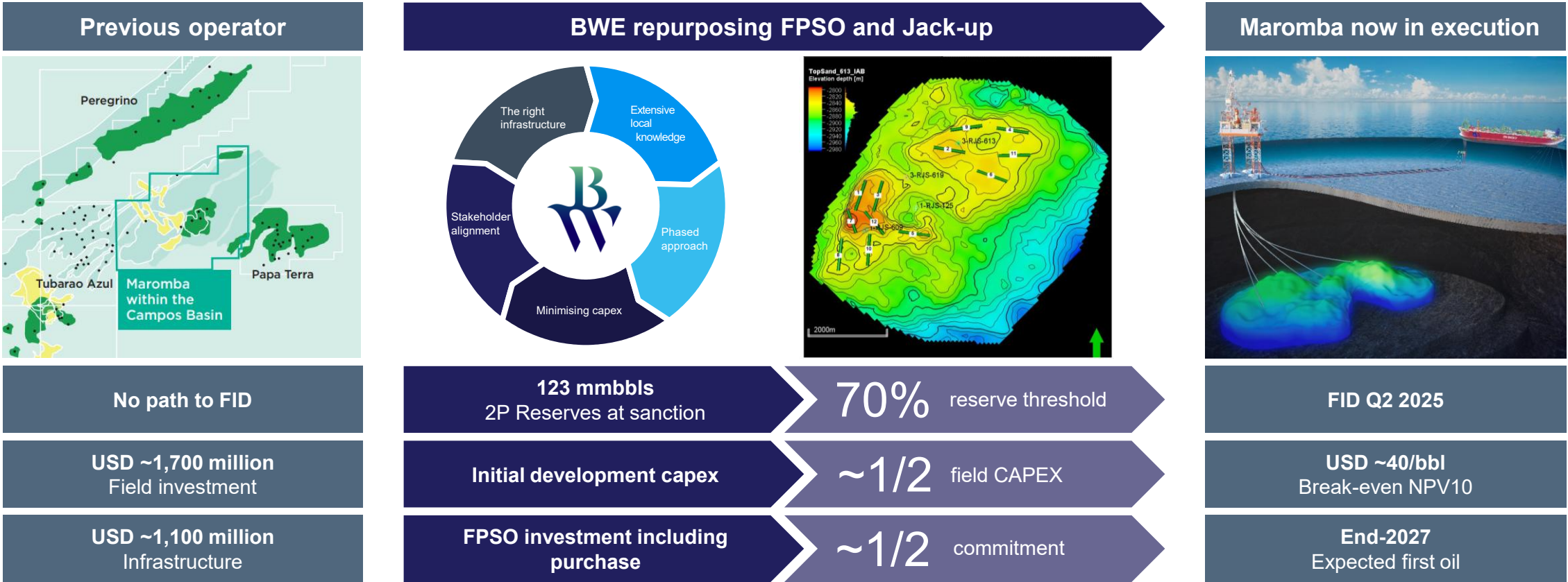
Breakeven at 10%

USD ~40/bbl

1) Management estimate

Maromba: Same approach, different basin

Applying a repeatable strategy to unlock proven barrels



Low-risk development of proven barrels

- Development with 6 + 6 wells
- Highly delineated and tested Maastrichtian sands with 500 mmboe¹ of oil in place
- CAPEX-efficient development concept with refurbished FPSO and redeployed jack-up
- 100% working interest³

1) Management estimate

2) Assuming USD 60/bbl oil price

3) Magma Oil holds 5% back-in right in Maromba licence, which they are expected to execute upon first oil

Development

FPSO, WHP and 12 planned wells

Total CAPEX

USD 1.5 billion

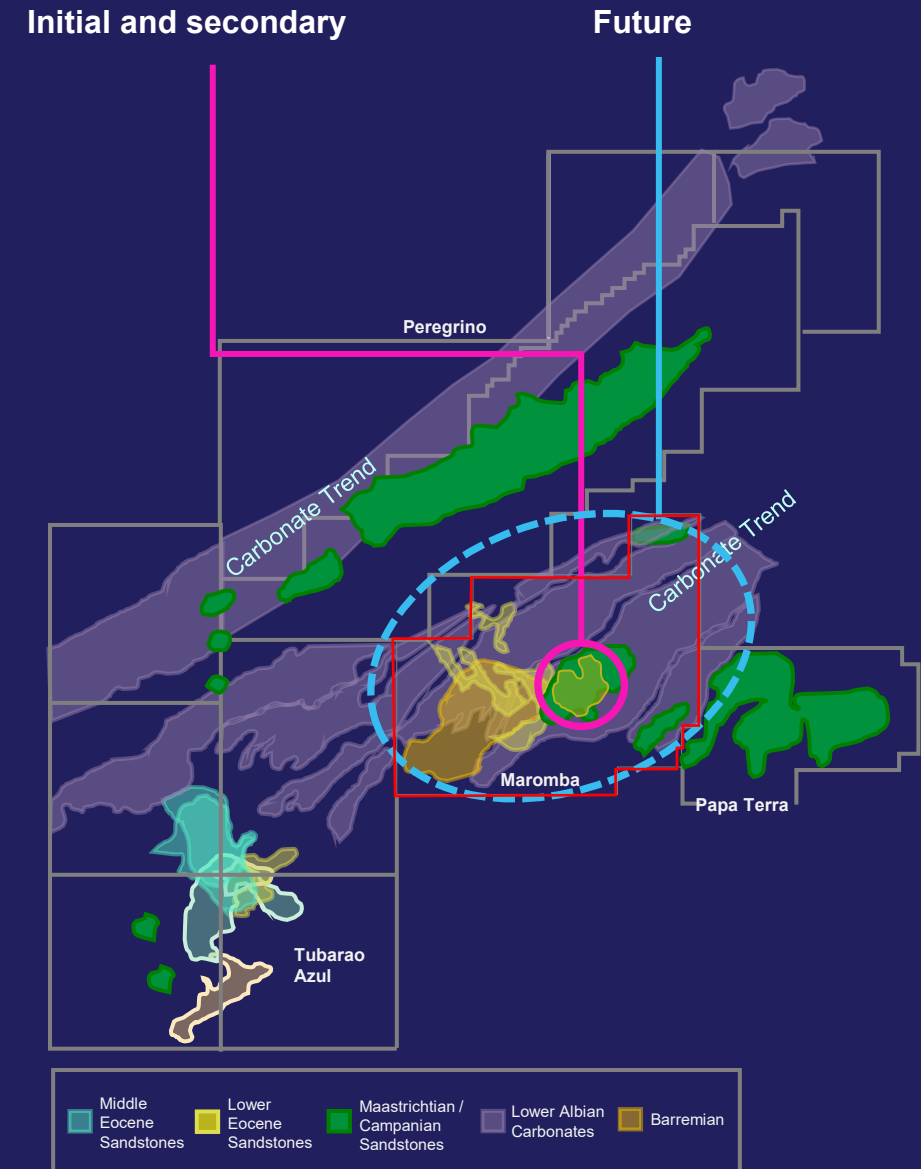
IRR at USD 60/bbl

>30%

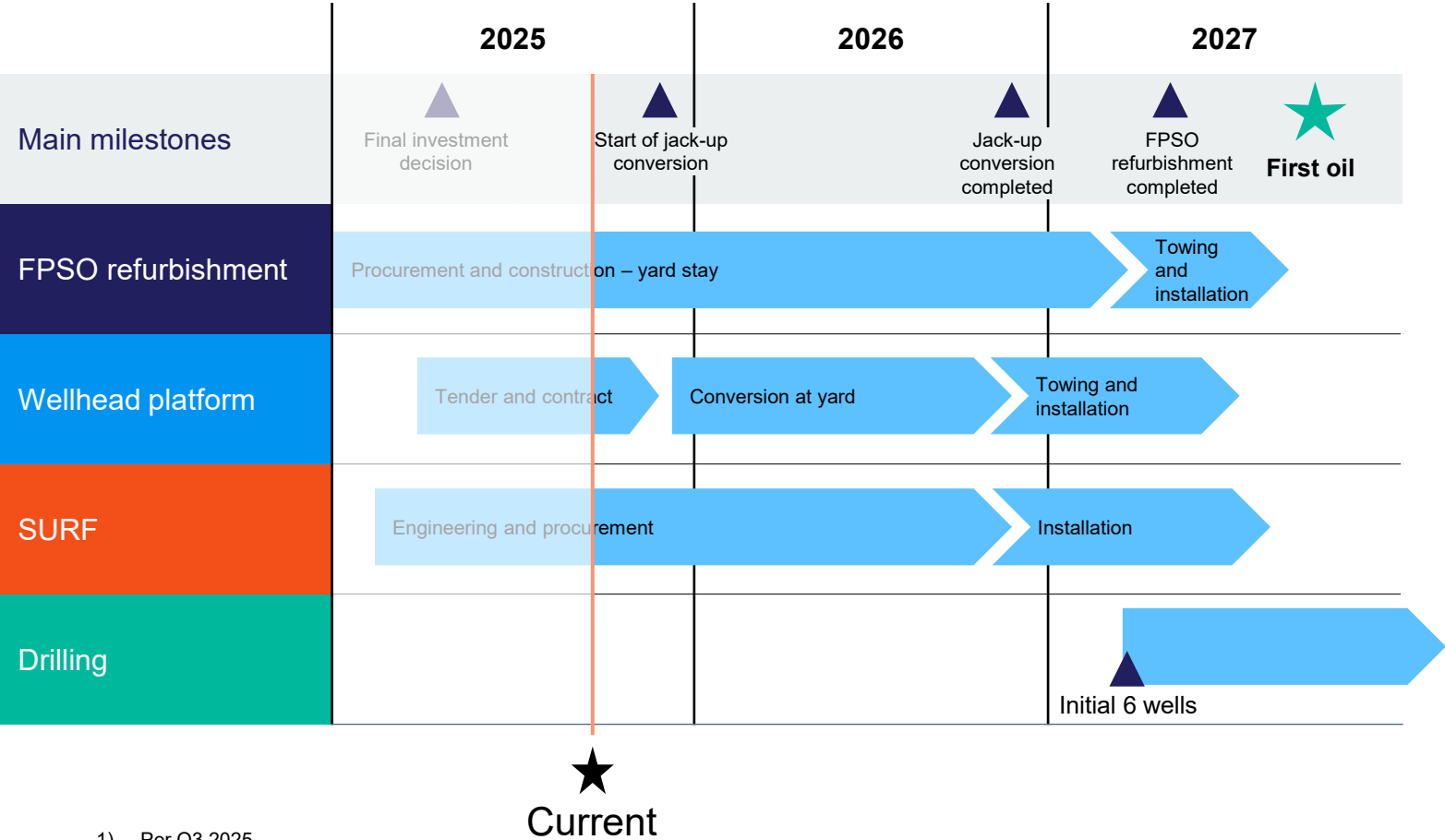


Unlocking Maromba's potential

Initial FPSO, WHP and 6 wells	Capital-efficient initial development <ul style="list-style-type: none"> • Develop proven, low-risk portion of reserve base • Establish core infrastructure for subsequent expansion • Operational synergies with Golfinho field
Secondary 6 wells	Low-cost extension and appraisal <ul style="list-style-type: none"> • Access additional reserves (Maastrichtian infill and Lobo) • Appraisal wells • Infrastructure cost and OPEX absorbed by established production
Future	Unlocking further reserves <ul style="list-style-type: none"> • Test additional near-field reserves – Eocene and Carbonate • Significant upside with up to 1 billion barrels of oil-in-place • Further facilities may be deployed with successful appraisal and test wells



Maromba execution on track¹



1) Per Q3 2025

FPSO refurbishment on track

Rig delivered and preparations for conversion to wellhead platform are underway

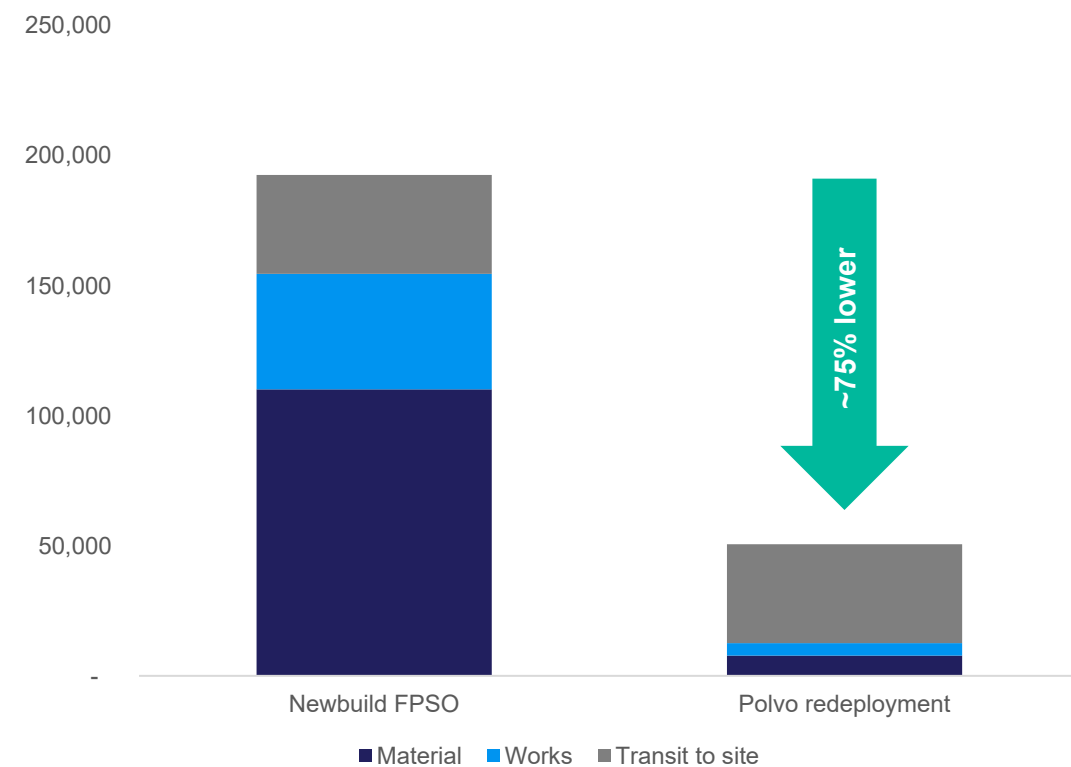
Project-wide engineering focus

Orders placed for long-lead items

Concept enabling significantly lower GHG emissions

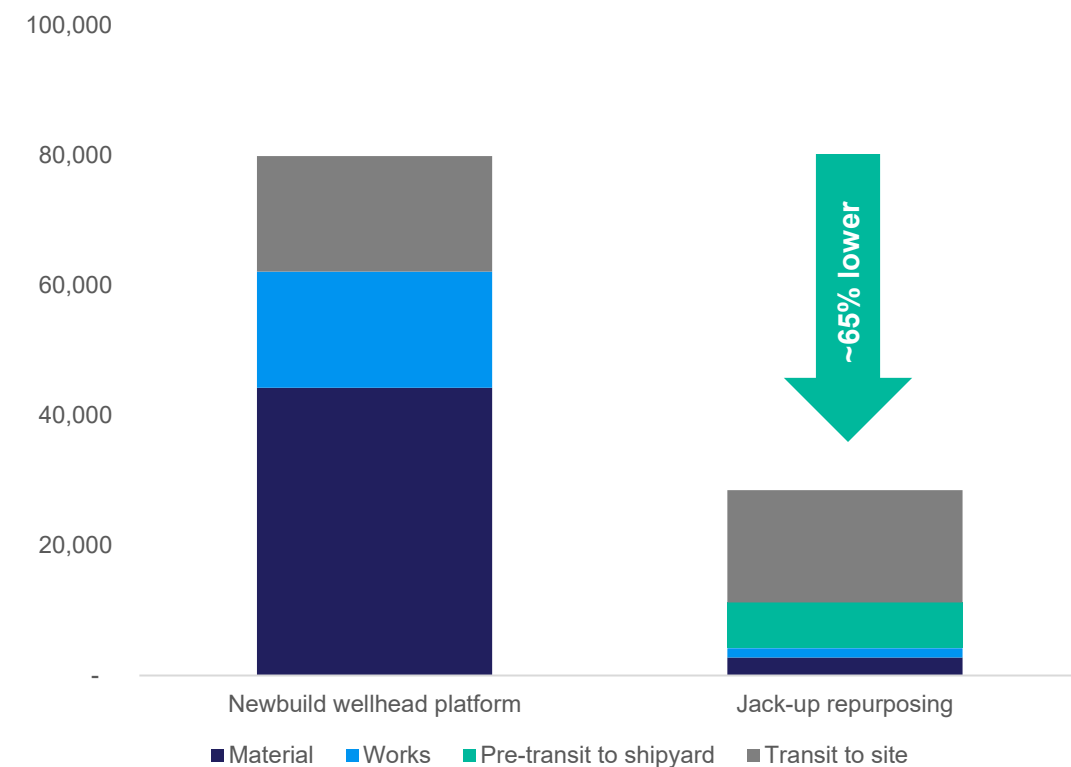
Newbuild FPSO vs. FPSO Polvo redeployment¹

Tons CO₂e



Newbuild WHP vs. repurposed jack-up¹

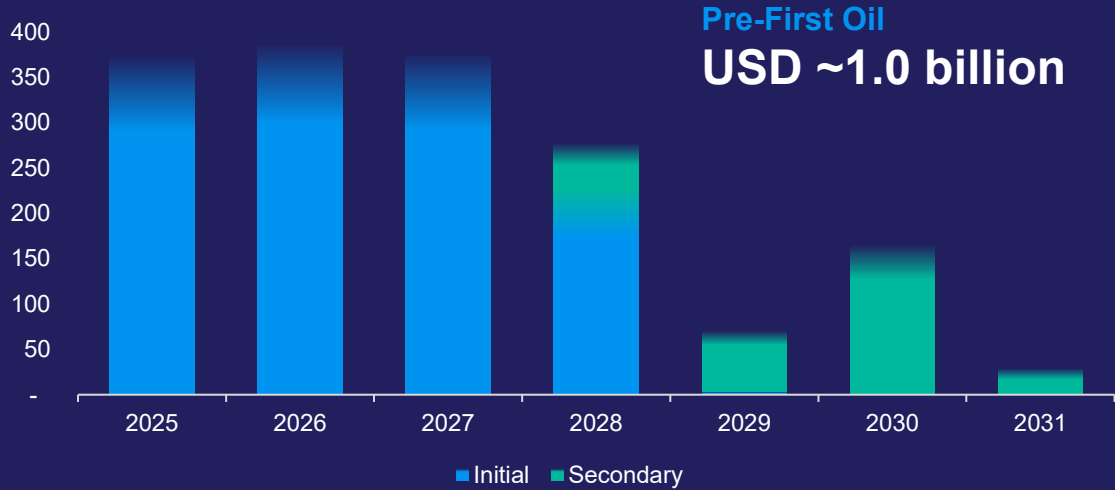
Tons CO₂e



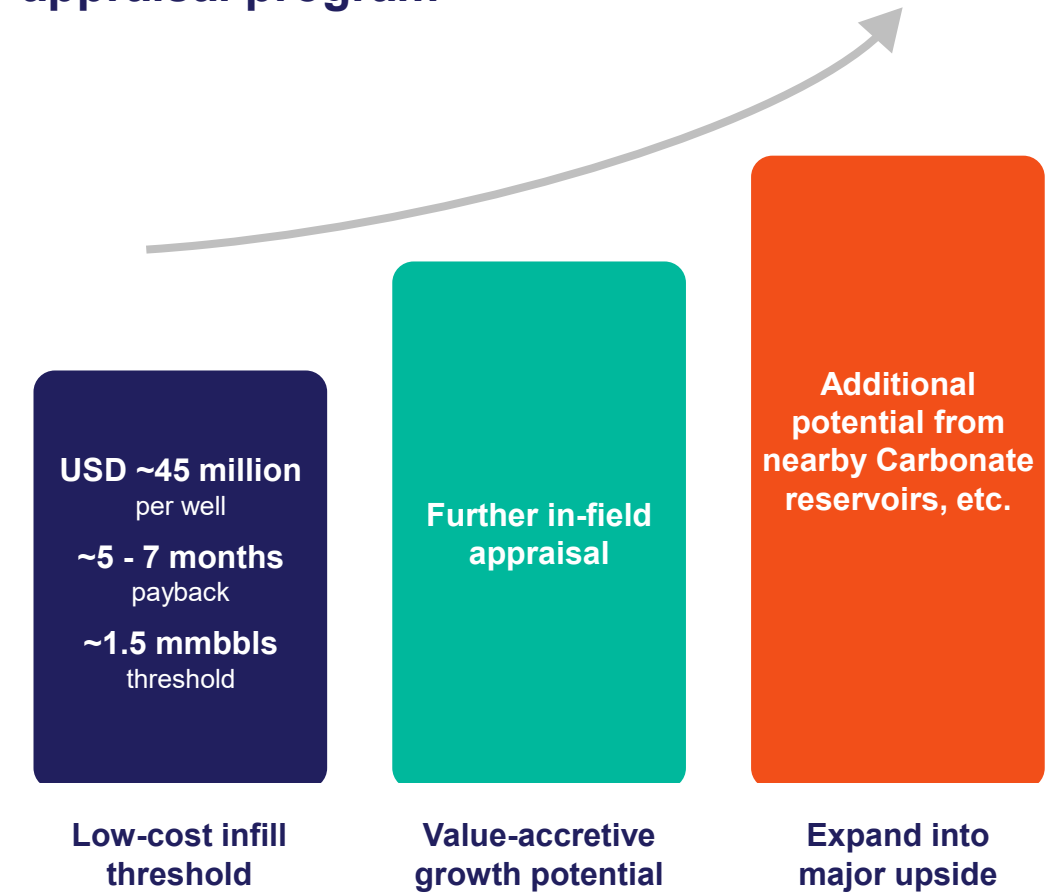
Maromba capital overview



Maromba investment plan USD million



Drilling-capable WHP opening significant appraisal program

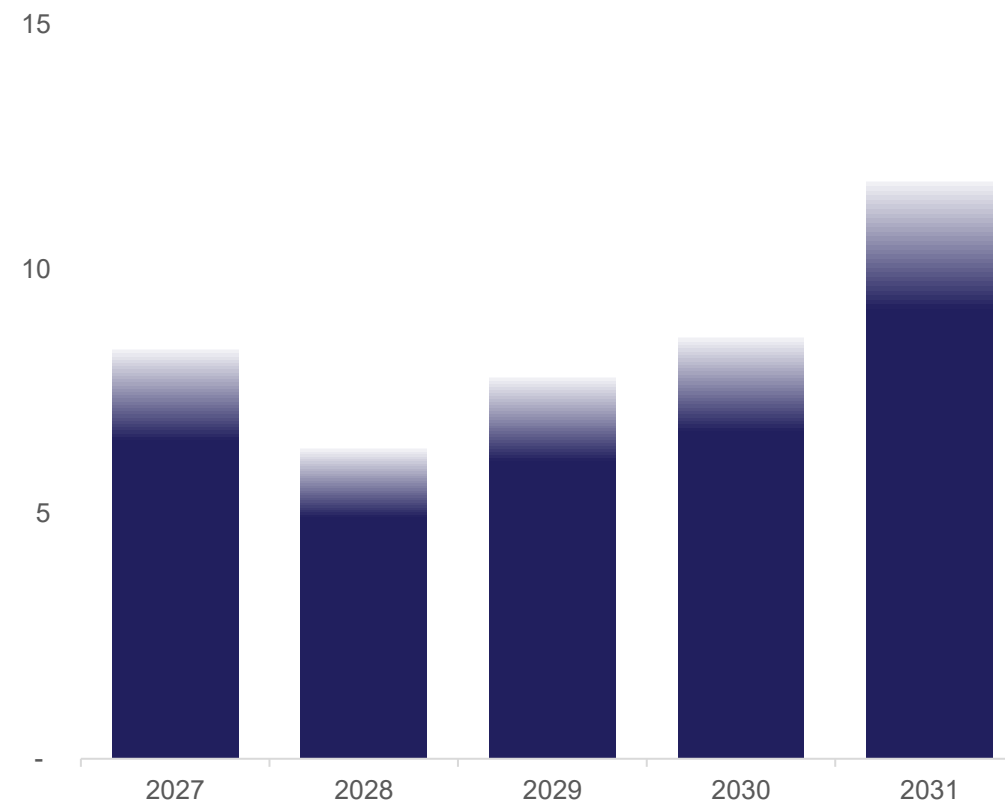


Predictable OPEX structure with ~90% fixed costs

- Benchmarked with current Golfinho and Dussafu operations, and historic data from Campos basin operations
 - FPSO
 - WHP
 - Drilling
 - Supply boats
 - Inspection
 - Regulatory
 - Construction / Maintenance

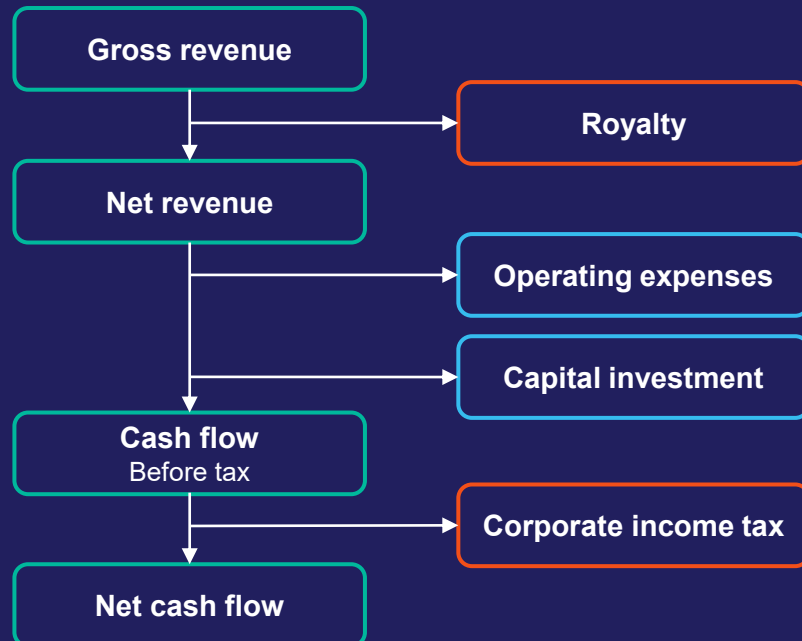
Maromba OPEX

USD per barrel



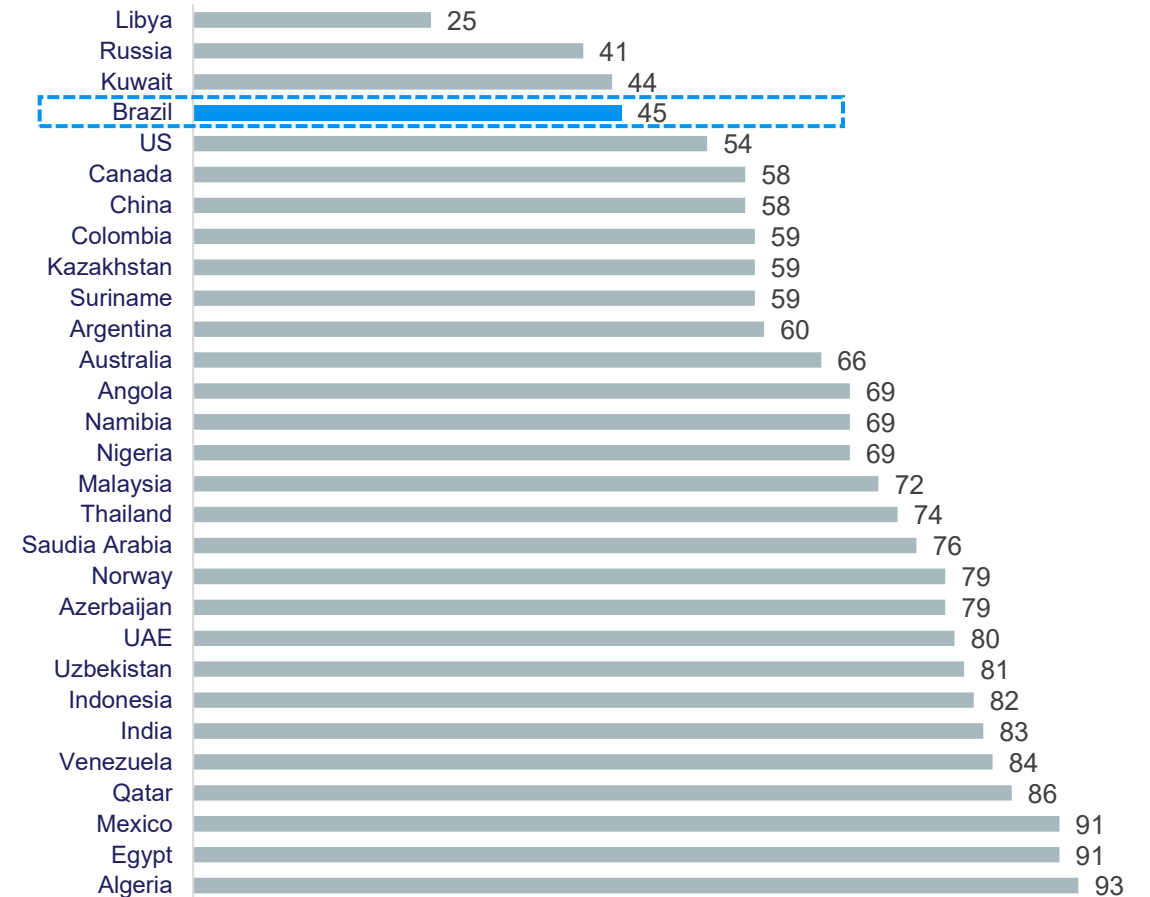
Competitive fiscal regime

- Concession overview
 - BWE ownership 100% (95% after exercise of 5% Magma back-in)
 - License expiry 2047
 - Royalty reduction to 5% expected before first oil
 - Corporate income tax 34% (including 9% social contribution)
 - Depreciation: Unit of Production method with 2.5x acceleration
 - Tax loss carried forward



Comparison of government takes globally¹

Total government take for projects, %



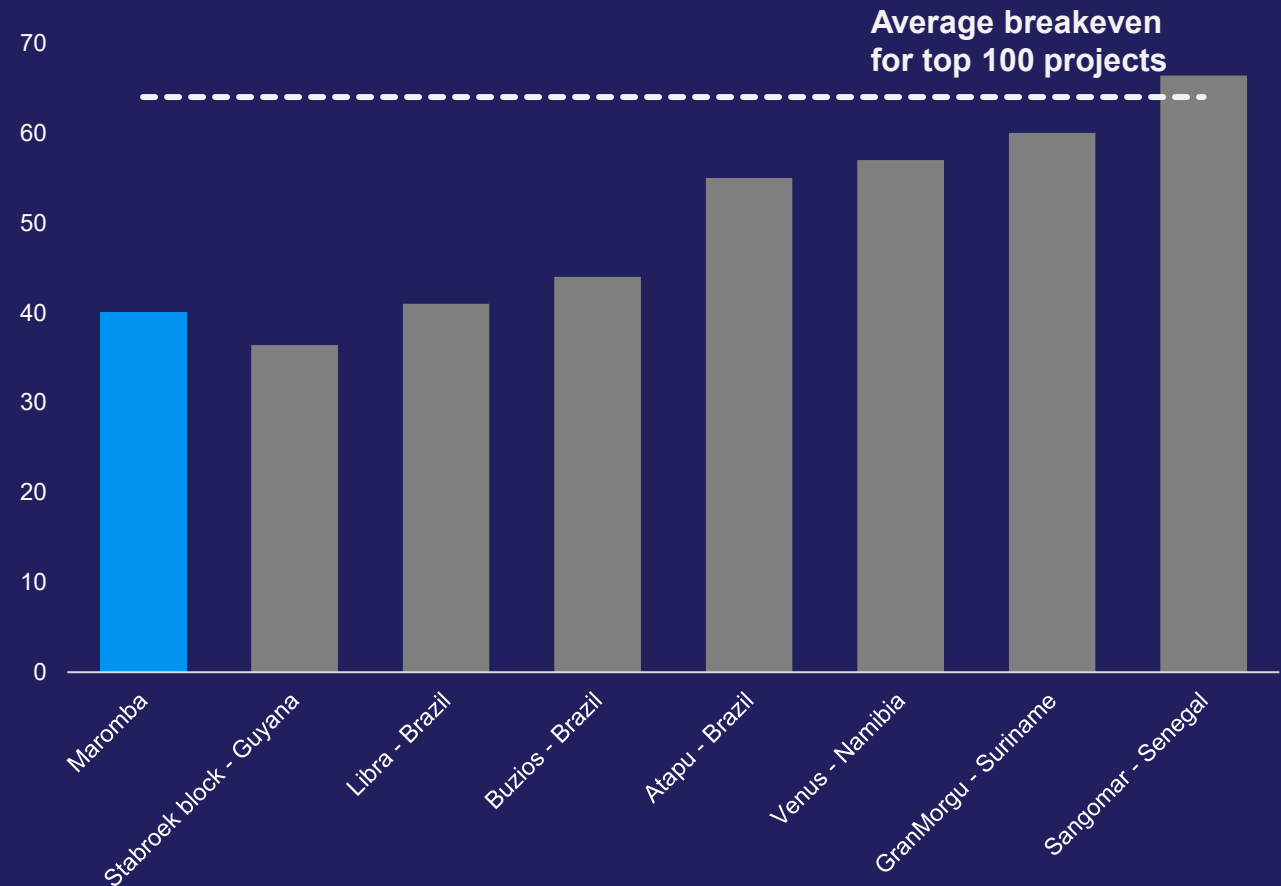
1) Source: Rystad Energy – Fiscal regime. Government take is calculated as NPV of government revenue, assuming a flat oil price of USD 80/bbl

Maromba positioned among top global projects

- Optimised development plan results in one of lowest oil price breakevens among global projects

Maromba versus other major projects¹

Breakeven at 10%, USD/bbl



1) Source: Goldman Sachs Global Investment Research – Top projects 2024 report

Namibia

Appraisal

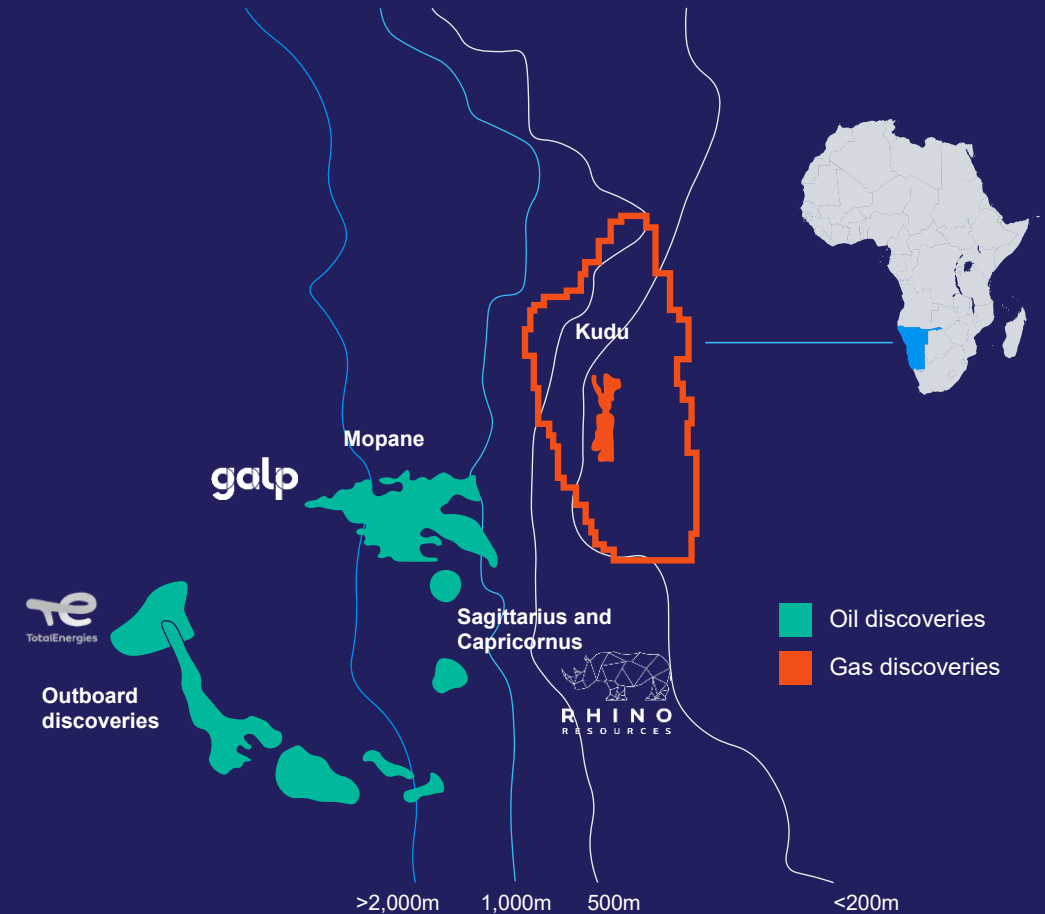
Kudu

PEL 73



Appraising Kudu potential offshore Namibia

- Shallow-water license in the attractive Orange Basin
- Multiple major oil discoveries in adjacent licences
- Kharas-1 appraisal soon completed, with more appraisal wells to come



Financials and outlook



Third quarter highlights

On track to meet full-year production guidance

Project portfolio on cost and schedule

Maromba financing completed

Bourdon moving towards FID

Kudu appraisal drilling ongoing

EBITDA
\$96.0M

Net profit
\$20.1M

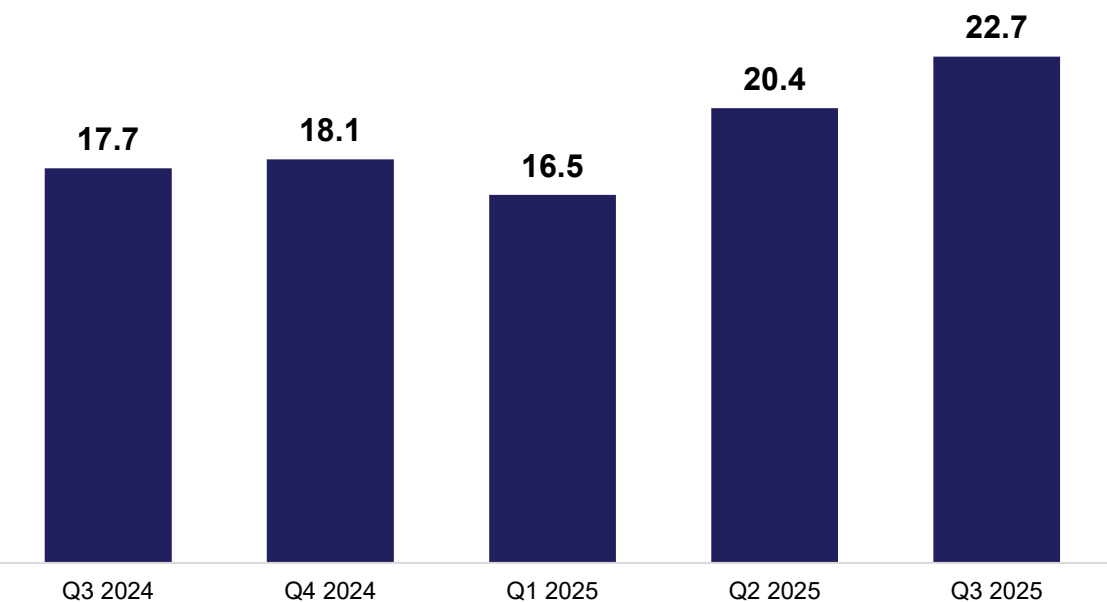
Cash position
\$259.3M



Competitive unit OPEX

Average unit OPEX¹

USD/bbl



YTD 2025 unit OPEX

19.5 USD/bbl

Updated 2025 OPEX guidance

19-21 USD/bbl

Previously 18-22 USD/bbl

Q3 OPEX impacted by planned maintenance

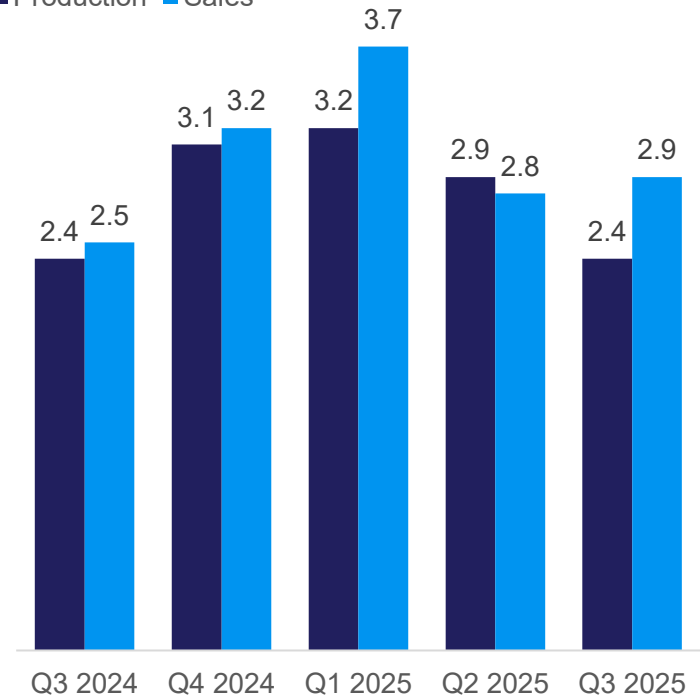
¹) Operating costs exclude royalties, tariffs, workovers, crude oil purchases for domestic market obligations, production sharing costs in Gabon, and incorporates impact of IFRS 16 adjustments

Financial performance¹

Production and sales

mmbbls

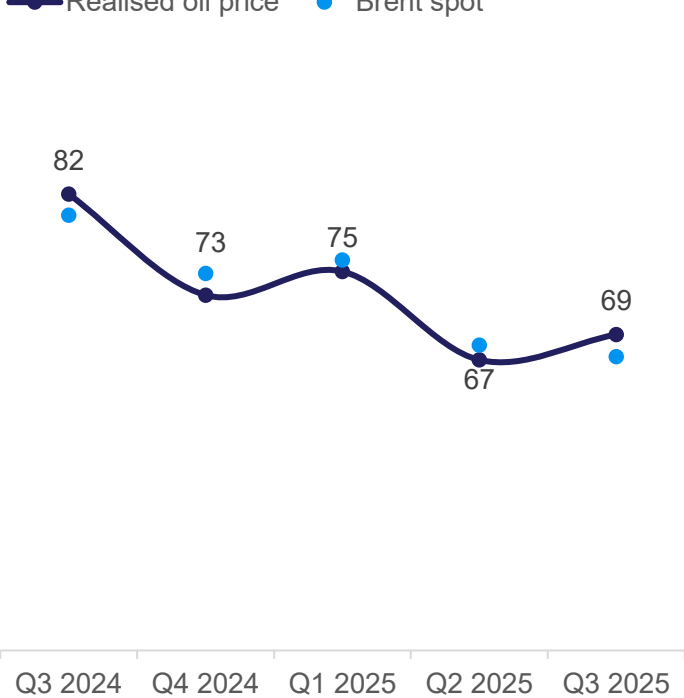
■ Production ■ Sales



Realised oil price

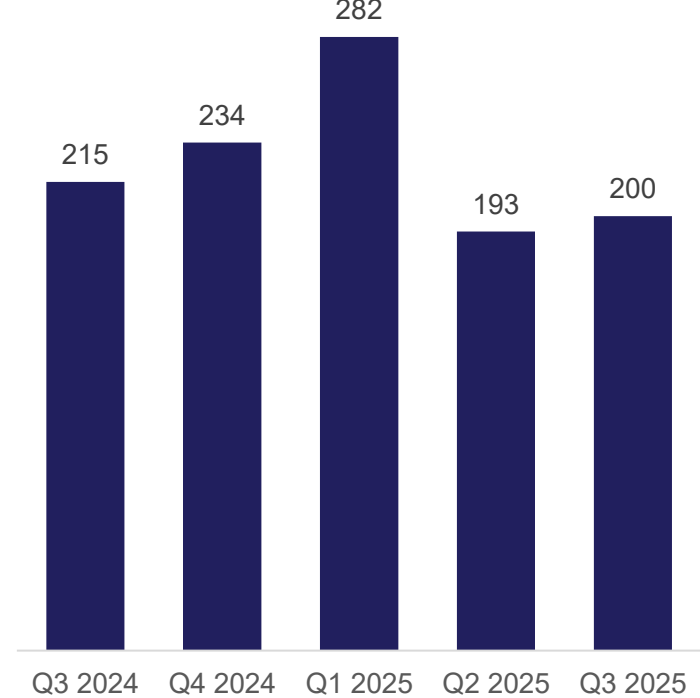
USD/bbl

—●— Realised oil price ● Brent spot



Revenues

USD million



1) See full financial statements in appendix

Hedging

Net entitlement production is 100% oil

Dussafu hedge requirement:

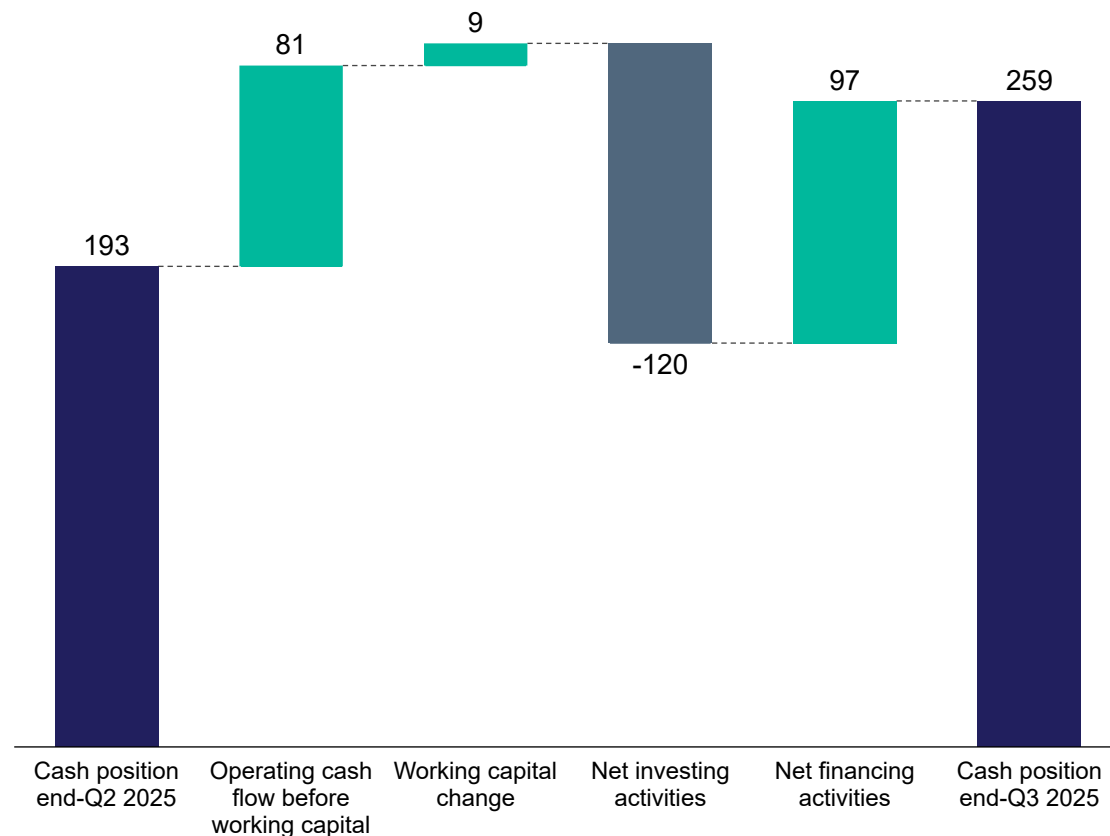
- Hedging 40% of volumes year 1
- Hedging 25% of volumes year 2
- No hedge after year 2
- Rolled forward each quarter
- 3-way put spreads and zero-cost collars used
 - Long put at ~55 USD/bbl
 - Short put at ~35 USD/bbl
 - Short call at ~81-89 USD/bbl



Solid cash position and strong cash generation

Cash flow overview

USD million



- Quarterly operating cash flow increased
- Investment spend lower than guided due to rig financing converted to lease

Strong liquidity position

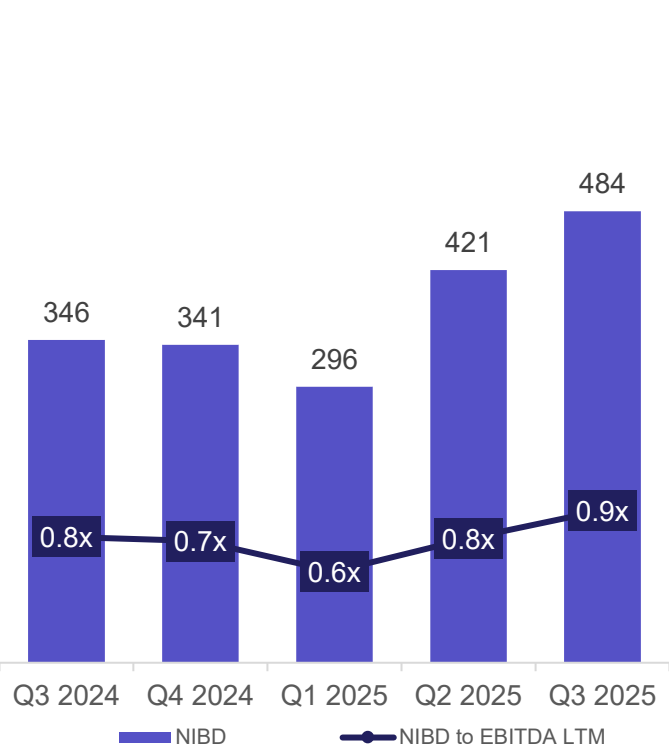
529 USD million

Cash and undrawn facilities

Strong financial position entering investment period

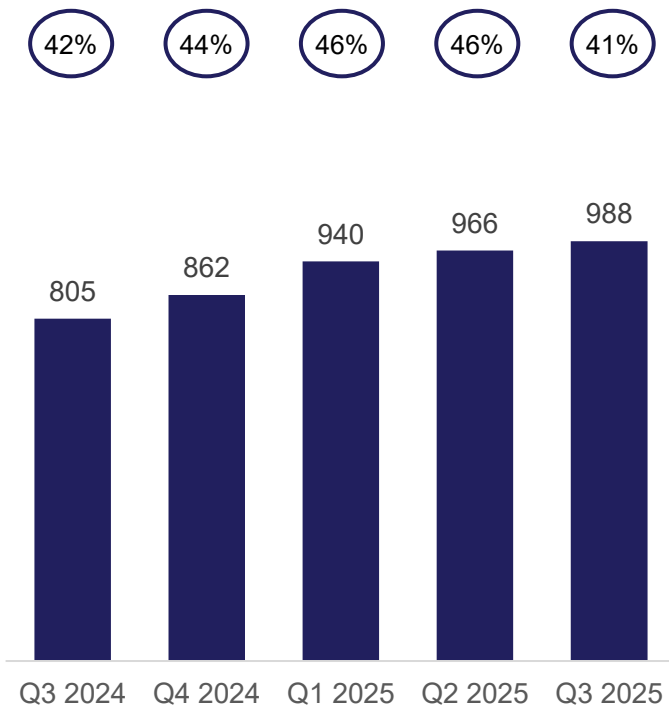
NIBD to EBITDA¹

USD million



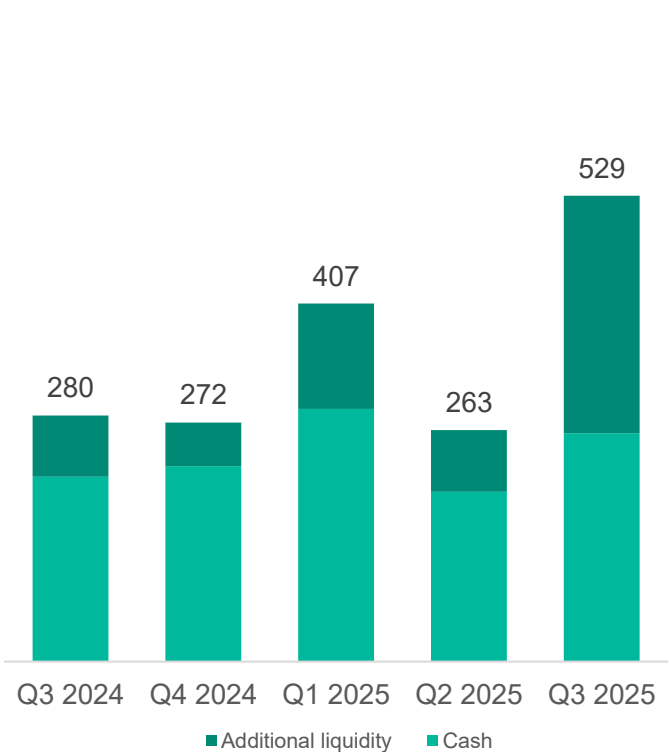
Book equity and equity ratio

USD million



Total liquidity²

USD million



46

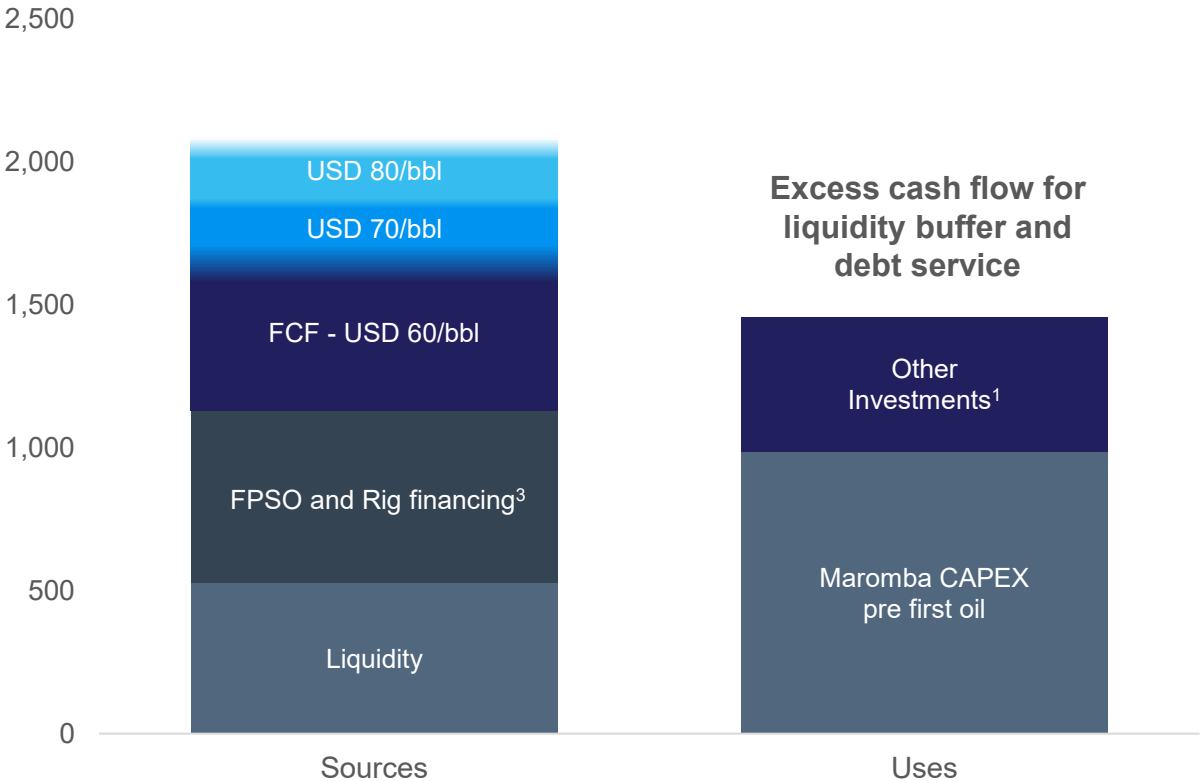
1) NIBD is defined as long-term and short-term interest-bearing debt less cash; ratio calculated as NIBD / twelve month rolling EBITDA

2) Total liquidity includes cash and total undrawn credit from reserve based-lending facility

Efficient capital deployment in cash generative projects

Sources and uses 2025-2027

USD million



1) Other investments include: MaBoMo Phase 2, Golfinho Boost, Kudu appraisal
2) For projects in execution: Golfinho Boost, MaBoMo Phase 2 and Maromba
3) Rig purchase covered under short-term lease; long-term funding agreement for rig development is currently being set up

Strong financial structure secured

- ✓ **FPSO financing**
USD 365 million FPSO project financing facility
- ✓ **Rig acquisition financing**
Short-term lease structure in place
- ✓ **Additional liquidity buffer**
USD 250 million corporate RCF, low cost on undrawn amount
- ✓ **Robust balance sheet**
Above USD 300 million in cash and undrawn RBL
- ✓ **Strong underlying cash generation**
From producing assets Dussafu and Golfinho

Updated 2025 guidance

	Actual YTD	Original 2025 guidance	Updated 2025 guidance
Production¹ mmbbls (kbopd)	8.5 (31.5)	11-12 (30-32)	11-12 (30-32)
Operating costs² USD/bbl	19.5	18-22	19-21
CAPEX^{3,4} USD million	304	650-700	475-525
G&A USD million	15.3	19-22	19-22

1) Reflects net production from Dussafu (73.5% Working Interest) and Golfinho (100% WI)

2) Operating costs exclude royalties, tariffs, workovers, crude oil purchases for domestic market obligations, production sharing costs in Gabon, and incorporates impact of IFRS 16 adjustments

3) Net CAPEX for all assets (Dussafu, Golfinho), projects past FID (Maromba, Golfinho Boost) and Kudu exploration.

4) Full year guidance reduced, in part, due to the USD 108 million rig acquisition which was converted to a short-term lease in anticipation of the long-term project lease for the unit



Delivering on our investment proposition

Fast growing E&P company

Significant production increase year-over-year and improved reserve life

Diversified, high value asset base

Operated portfolio with 640 mmboe reserves and resources¹, generating strong long-term cash flow

Industry-leading organic growth

On track to produce ~90 kbopd in 2028 backed by 3 projects in execution targeting 149 mmbbls²

Bourdon FID expected soon

Robust capital structure and financial flexibility

Maromba financing completed, conservative leverage outlook maintained



Appendix

P&L

USD Million	Q3 2025	Q2 2025	Q3 2024
Total revenues and other income	199.6	192.6	215.4
Operating expenses	(103.6)	(93.6)	(85.4)
Operating profit before depreciation, amortisation and impairment ¹	96.0	99.0	130.0
Depreciation and amortisation	(51.7)	(46.1)	(51.6)
Operating profit/(loss)	44.3	52.9	78.4
Interest income	3.0	3.7	4.9
Interest expense	(3.8)	(1.6)	(10.8)
Other financial items	(8.0)	(7.2)	(7.2)
Net financial items	(8.8)	(5.1)	(13.1)
Profit/(loss) before tax	35.5	47.8	65.3
Income tax expense	(15.4)	(21.1)	(17.3)
Net profit/(loss) for the period	20.1	26.7	48.0

Balance sheet

ASSETS	Q3 2025	Q2 2025	Q3 2024
Property plant and equipment	1,195.4	1,185.1	1,093.9
Intangible assets	421.7	371.1	279.6
Right-of-use assets	182.3	81.9	111.3
Derivatives	-	1.3	-
Deferred tax assets	20.0	19.7	12.4
Other non-current assets	74.8	74.4	78.9
Total non-current assets	1,894.2	1,733.5	1,576.1
Inventories	77.2	60.4	55.3
Trade receivables and other current assets	194.4	134.3	73.3
Derivatives	2.2	3.1	5.0
Cash and cash equivalents	259.3	192.9	209.8
Total current assets	533.1	390.7	343.4
TOTAL ASSETS	2,427.3	2,124.2	1,919.5

EQUITY AND LIABILITIES	Q3 2025	Q2 2025	Q3 2024
Shareholders' equity	987.8	965.9	805.4
Total equity	987.8	965.9	805.4
Interest-bearing non-current debt	688.9	539.6	451.4
Deferred tax liabilities	12.5	12.0	12.7
Derivatives	0.9	-	0.2
Asset retirement obligations	169.1	176.2	171.0
Long-term lease liabilities	72.5	77.3	93.4
Other non-current liabilities	108.7	108.0	31.4
Total non-current liabilities	1,052.6	913.1	760.1
Interest-bearing short-term debt	54.5	74.3	104.6
Trade and other payables	195.4	135.9	200.4
Derivatives	-	-	-
Short-term lease liabilities	137.0	35.0	49.0
Total current liabilities	386.9	245.2	354.0
Total liabilities	1,439.5	1,158.3	1,114.1
TOTAL EQUITY AND LIABILITIES	2,427.3	2,124.2	1,919.5

Cash flow

USD Million	Q3 2025	Q2 2025	Q3 2024
Profit/(loss) before taxes	35.5	47.7	65.3
Taxes paid	(16.0)	(22.1)	(20.8)
Depreciation and amortisation	51.8	46.1	51.6
Accretion expense	2.9	2.6	2.1
Net interest	0.8	(2.0)	5.9
Unrealised currency exchange differences	1.5	(4.8)	(1.3)
Unrealised fair value change on financial instruments	3.0	(4.6)	(7.4)
Share-based payment expense	1.1	0.3	0.3
Loss on debt modification	-	4.8	-
Loss/ (gain) on sale of property, plant and equipment	-	-	-
Changes in working capital, other balance sheet items related to operating activities	8.9	(60.7)	49.2
Net cash flow from operating activities	89.5	7.3	144.9
Investment in property, plant and equipment and intangible assets	(123.6)	(94.7)	(88.3)
Proceeds distributed to JV partners	-	-	-
Repayments from JV partners	1.0	1.0	1.0
Investment in shares	(1.0)	(1.5)	(15.9)
Investment in financial assets	0.3	(2.5)	-
Interest received	3.0	3.7	4.6
Net cash flow from (used by) investing activities	(120.3)	(94.0)	(98.6)
Proceeds from interest-bearing debt	174.8	120.0	-
Repayment of interest-bearing debt	(23.8)	(93.7)	(33.8)
Transaction costs related to loans and borrowings	(23.6)	(1.0)	-
Interest paid	(13.6)	(16.1)	(22.3)
Payment of lease liabilities	(16.6)	(16.5)	(24.6)
Net cash flow from (used by) financing activities	97.2	(7.3)	(80.7)
Net change in cash and cash equivalents	66.4	(94.0)	(34.4)
Cash and cash equivalents at beginning of period	192.9	286.9	244.2
Cash and cash equivalents at end of period	259.3	192.9	209.8

Energy infrastructure portfolio

MaBoMo Gabon



Production jack-up at Dussafu – sale lease-back

- Acquired in 2020 for a combined USD 14.5 million including Jasmine Alpha
- Converted to production unit for Hibiscus/Ruche with a saving of ~USD 100 million in capex vs newbuild jacket

FPSO Adolo Gabon



FPSO for Dussafu - Bareboat lease contract with BW Offshore

- Production, storage and offtake hub at Dussafu in Gabon

Cidade de Vitória Brazil



FPSO for Golfinho – owned

- Production, storage and offtake hub for Golfinho fields, acquired from Saipem for USD 73 million

BW Maromba China



FPSO for Maromba – owned

- Former BW Polvo - turret-moored FPSO with 1.3 mmbbls storage capacity
- Acquired for USD 50 million in 2024
- At yard for refurbishment and upgrades before deployment on the Maromba field

Valaris 247 Australia



Jack-up production unit for Maromba – owned

- Gorilla Class deep water jack-up to be acquired for USD 108 million in 2H 2025
- Conversion to well-head platform with onboard drilling on the Maromba field
- Capex-efficient, proven deployment strategy

Jasmine Alpha UAE



Jasmine Alpha – owned

- MaBoMo sister rig
- Additional production unit at Dussafu or new ventures

West Leo Norway



West Leo – owned

- 2011-built UDW harsh environment semisubmersible rig, acquired for USD 14 million
- Potential production unit for Kudu

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